

# **City and County of Swansea**

### **Notice of Meeting**

You are invited to attend a Meeting of the

# **Scrutiny Performance Panel – Adult Services**

At: Multi-Location Meeting - Gloucester Room, Guildhall / MS Teams

On: Tuesday, 12 December 2023

Time: 4.30 pm

**Convenor: Councillor Susan Jones** 

Membership:

8

Work Plan 2023-24

Councillors: V A Holland, C A Holley, P R Hood-Williams, Y V Jardine, A J Jeffery,

J W Jones, E T Kirchner, M W Locke, C L Philpott and M S Tribe

Co-opted Members: T Beddow

### Agenda Page No. 1 **Apologies for Absence** 2 **Disclosure of Personal and Prejudicial Interests** www.swansea.gov.uk/disclosuresofinterests 3 **Prohibition of Whipped Votes and Declaration of Party Whips** 4 Minutes of Previous Meeting(s) 1 - 3 To receive the minutes of the previous meeting(s) and agree as an accurate record. **Public Question Time** 5 Questions must be submitted in writing, no later than noon on the working day prior to the meeting. Questions must relate to items on the agenda. Questions will be dealt with in a 10-minute period. 4 - 42 **Performance Monitoring** Amy Hawkins, Head of Adult Services and Tackling Poverty Helen St John, Head of Integrated Community Services **Briefing on Dementia (including case studies)** 43 - 63 Amy Hawkins, Head of Adult Services and Tackling Poverty Helen StJohn, Head of Integrated Community Services

64 - 66

Next Meeting: Tuesday, 30 January 2024 at 4.00 pm

**Huw Evans** 

Hew Ears

**Head of Democratic Services** 

Tuesday, 5 December 2023

Contact: Liz Jordan 01792 637314



# Agenda Item 4



### **City and County of Swansea**

# Minutes of the Scrutiny Performance Panel – Adult Services

Multi-Location Meeting - Gloucester Room, Guildhall / MS
Teams

Tuesday, 31 October 2023 at 4.30 pm

Present: Councillor S M Jones (Chair) Presided

Councillor(s)Councillor(s)Councillor(s)M S TribeV A HollandP R Hood-WilliamsY V JardineA J JefferyJ W Jones

M W Locke

### **Co-opted Member(s)**

T Beddow

### **Other Attendees**

Louise Gibbard Cabinet Member for Care Services

Officer(s)

Teresa Edwards Team Leader, Deprivation of Liberty Safeguards
Amy Hawkins Head of Adult Services & Tackling Poverty

David Howes Director of Social Services

Liz Jordan Scrutiny Officer

Sian Rowlands Principal Social Worker

**Apologies for Absence** Councillor(s): C A Holley Officer(s): Helen St John

### 1 Disclosure of Personal and Prejudicial Interests

No disclosures of interest were received.

### 2 Prohibition of Whipped Votes and Declaration of Party Whips

No declarations were made.

### 3 Minutes of Previous Meeting(s)

Panel agreed the Minutes of the meeting on 5 September 2023 as an accurate record of the meeting.

### 4 Public Question Time

No questions were received.

### 5 Director of Social Services Annual Report 2022/23

David Howes, Director of Social Services attended to brief the Panel and stated 2022-23 very much focussed on recovery following Covid. Services adapted to try and recover and respond to changes in how people are presenting. Extraordinary efforts made by staff to adapt and be as resilient as possible.

### Discussion points:

- Panel commended excellent performance by staff but noted high levels of sickness. Informed it is a combination of working conditions, demographics of workforce and staff in many areas unable to work with certain illnesses.
   Strategies in place to try and keep staff well and in work. Director to bring update on strategies to a future panel meeting.
- Panel queried if micro and macro social enterprises will be considered as a
  way of taking pressure off services. Heard there is a need to start remodelling
  all services to try and get upstream of critical care demand. Council wants
  more of a generic open access wellbeing offer to its population.
- Panel noted prevention and early help is dependent on grant funding and if it
  failed these areas would suffer. Panel queried if there is any contingency plan
  to overcome this. Heard it is a concern the way national funding works, but
  no more of a concern than overall restriction on public service funding.
  Anticipate in short term grant funding will be cash flat and the Service is
  working up a contingency for this.
- Report mentions 'Regional big systems'. Panel asked what this entails, and if consideration has been given to several local authorities sharing legal expert capacity. Heard the Council is not just concentrating on its own responsibilities in terms of finding solutions to make social services and the social care system work. It needs to be outward looking and look at the health system locally and regionally, nationally and in wider UK. Informed there are a number of services with finite resources across the region which would be better off sharing capacity including legal services.

### Actions:

• 'Update on Wellbeing Strategies for Social Services Workforce' to be added to work plan.

### 6 Briefing on Deprivation of Liberty Safeguards

Louise Gibbard, Cabinet Member for Care Services and relevant officers briefed the Panel on the current situation stating volume and capacity of casework has increased, currently a backlog of applications, looking at introduction of revised application forms to screen and prioritise cases more effectively, and introduction of new legislation 'Liberty Protection Safeguards' has been delayed by a number of years.

**Discussion Points:** 

# Minutes of the Scrutiny Performance Panel – Adult Services (31.10.2023) Cont'd

- Panel queried if there is any pattern to the increasing and decreasing numbers of referrals across timespans. Informed there is an increase in winter months as more people are admitted to care homes at that time. The challenge going forward is to identify trends and be more proactive.
- Panel asked if the regular flow of referrals is likely to be stable over the next three to four years. Heard in terms of care homes, there is no particular reason in terms of overall demand why numbers should increase over this time.
- Panel queried if changes in demographic of the population is likely to increase demand. Heard the type of person going into care homes compared to a number of years ago is a very different demographic.
- In terms of referrals, Panel wanted to know if the numbers we deal with in Swansea are broadly in line with the rest of Wales. Officers agreed to provide information on this.
- Panel asked about the situation before the Cheshire West legal case in 2014.
  Informed if people were objecting to being in a care home, they would be
  taken forward for Deprivation of Liberty Safeguards (DoLS), but people who
  were not objecting were not taken forward. Following the case in 2014,
  everyone in a care home who lacked capacity, even if they were happy, had
  to have DoLS authorisation which led to a massive influx of applications.
- Panel queried who else the new legislation Liberty Protection Safeguards
  (LPS) will cover if/when it comes in. Heard it will also cover 16/17 year-olds,
  people living in supported living and people living in the community in their
  own home. It will be a very different process to the DoLS process. For under
  16s currently, the application is made straight to the High Court and the
  introduction of LPS would not change this.

### Actions:

 Further information to be provided to Panel on how Swansea compares on a regional and national footprint in terms of numbers of referrals for DoLS.

### 7 Work Plan 2023-24

Panel considered the work plan.

Item 'Update on Adult Services Transformation and Improvement Programme' to be moved from 12 December 2023 to 30 January 2024 meeting.

The meeting ended at 5.20 pm

# Agenda Item 6



# **Report of the Cabinet Member for Care Services**

# **Adult Services Scrutiny Performance Panel – 12 December 2023**

### PERFORMANCE MONITORING

Purpose	To present the Adult Services monthly performance	
	report for October 2023.	
Content	The Adult Services report includes the latest performance management information, including; enquires through the Common Access Point, Client Reviews, Carers Assessments, Residential and Community Reablement, Domiciliary and Residential Care, and Safeguarding responses.	
Councillors are	Consider the report as part of their routine review of	
being asked to	performance in Adult Services.	
Lead	Cllr Louise Gibbard, Cabinet Member for Care Services	
Councillor(s)		
Lead Officer(s)	Amy Hawkins, Head of Adult Services & Tackling	
	Poverty	
	Helen St.John, Head of Integrated Services	
Report Author	Amy Hawkins, Head of Adult Services & Tackling	
	Poverty	
	01792 636245	
	Amy.Hawkins@swansea.gov.uk	
	Helen St.John, Interim Head of Integrated Services	
	Helen.StJohn@wales.nhs.uk	
	01792 636245	
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# Adult Services Management Information Headline Report Data for October 2023



### **Adult Services Vision**

People in Swansea will have access to modern health and social care services which enable them to lead fulfilled lives with a sense of wellbeing within supportive families and resilient communities. We will help people to keep safe and protected from harm and give opportunities for them to feel empowered to exercise voice, choice and control in all aspects of their lives.

### **Doing What Matters**

Adult Services will focus on strengths, prevention, early intervention and enablement. We will deliver better support for people making best use of the resources available supported by our highly skilled and valued workforce.

Agreed Service Priorities for 2023/24

- 1. Promoting people's voice
- 2. Ensuring a valued & skilled workforce
- 3. Better Prevention & Early Help
- 4. Keeping People Safe
- 5. Enabling & Promoting Independence
- 6ല്ല് Financial Efficacy
- 7. Resources which meet the needs of our community
- 8. Focus on quality & continuous improvement

# Amy Hawkins, Head of Adult Services & Tackling Poverty Summary

Referrals to the Mental Health team have increased and associated Assessments and Care and Treatment Plans. There continues to be an increase in the Court of Protection work and Deprivation of Liberty Orders across the Learning Disabilities (LD) and Mental Health (MH) social work caseloads.

The associated costs for LD and MH placements have significantly increased, due to more complex needs and an increase in the hours of support provided to safeguard and support people. Our teams continue to ensure the care and support and placements are reviewed and work is continuing to look at accommodation solutions. An Emotional and Mental Well-being Strategy for the regional has been launched and focuses on early help, community support and prevention, and our teams and partners are involved in the development associated actions.

The number of people supported via external Domiciliary Care providers has increased to 989 with a reduced average of 8.2 hours per week of care there is a slight increase with the number of people waiting for Domiciliary Care, but it is still significantly improved from this time last year and seasonally expected.

The number of people residential care beds which we part or fully fund remains reasonable stable and is currently 968 of approx. 1550 total residential and nursing beds across Swansea. There are low occupancy levels in some external homes -70 - 75%.

Internal beds continue to offer a mix of respite, reablement, long-term complex beds and temporary step-up from the community beds. Within the step-up beds, people are staying for a shorter time and either returning home with no-care, a package of care or moves are arranged into longer term residential or nursing care.

There is another increase in the number of unique people attending day opportunities, particularly in older people and LD services.

There has been an increase in the number of Safeguarding consultations again this month with referrals from care providers, care homes, health, housing and the community. The number of professional concerns received and from which sector and Police Protection Notices are now included in the report.

### Helen StJohn, Head of Integrated Services Summary

Demand remains high in the Common Access Point, although slight respite from September. Continue to see effective activity from Advice & Information Officers – 27.8% of enquiries were closed with A&I support which represents an increase of 4.4% on September. This is very encouraging progress in the development of our prevention and Early Help approach. Also, a drop in referrals on to CIAT. We will be looking more closely at the significant increase in numbers of task notes created for the community Therapy teams (risen from 96 to Aug to 140 in October). Task notes are created for existing clients and this increasing figure would indicate that more activity is taking place for individuals already on caseload.

Higher levels of activity across all Social Work areas of assessment, review and completion of care and support plans. This activity may be a reflection of improved staffing levels following recruitment activity.

Numbers of Carers identified has increased during October with 95.8% being offered assessment. An increased number accepted assessment however this is likely to be the result of increased carer stress. We are establishing partnership arrangements to revisit workforce training in the prevention role that carer support can provide.

The number of individuals accessing residential reablement support in Bonymaen House during October is double the number of admissions in September (28 on 14). Of the 23 people leaving, 18 returned home, 55% with no care needs.

Flow out of Bonymaen House has also been high which is directly linked to the high number of people completing their period of reablement with the target max 6 weeks.

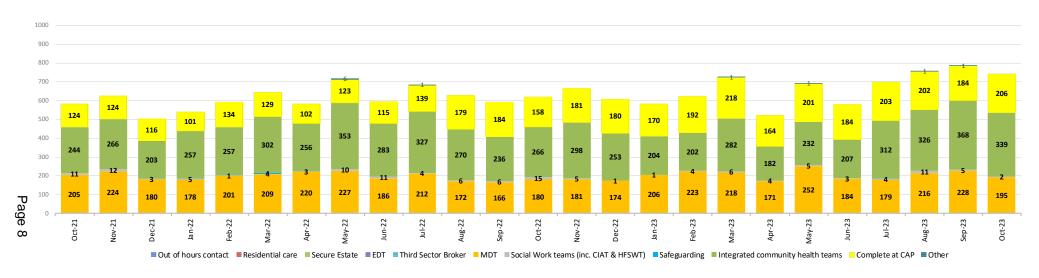
During October, of the 28 admissions, 25 were from hospital – if evidence were needed to support the key role of step-down reablement in facilitating hospital discharge.

There are some areas of Dom Care reablement activity which require some attention to address. Outcomes for those exiting the service are less positive for October – 44% independent (59% in Sept). We are hoping that recently agreed recruitment to Occupational Therapy vacancies will have a positive impact on workforce capacity to ensure intervention is therapy led. Additionally, we are focussing on slicker process to refer those who have completed reablement into brokerage and improve the position. There is an increasing backlog on brokerage. The long-term Dom Care Service has seen 8 new starters and 10 leavers – this is linked to the activity which resulted from the Board round MDT review of the caseload.



# **Common Access Point**

Referrals created at the Common Access Point - Data is being further validated but it has been confirmed that the process is for all referrals for social care (not closed in CAP) go via MDT rather than directly to the Social Care teams.



It is important to note that referrals for Safeguarding, DOLS and PPNs are now going directly to the Safeguarding team rather than via CAP. This partly accounts for the reduction in Enquiries created from Aug 2020. **76 referrals (AAR, PPNs & Suicides) were recorded directly in the Safeguarding team in October (105 in September 2023)**.

# **786** Referrals in Sep 23

**184** Closed - Provided Advice & Information (23.4%)

228 MDT (29%)

**5** directly to SW Teams (<1%)

368 to integrated therapies (46.8%)

1 to an Other Team (<1%)

# 742 Referrals in Oct 23

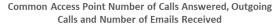
**206** Closed - Provided Advice & Information (27.8%)

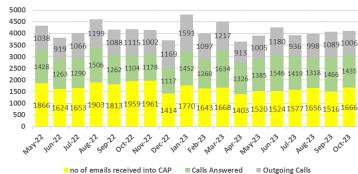
**195** MDT (26.3%)

2 directly to SW Teams (<1%)

339 to integrated therapies (45.7%)

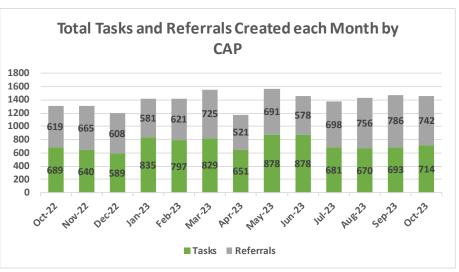
592 Referrals were created by CAP in October 2022

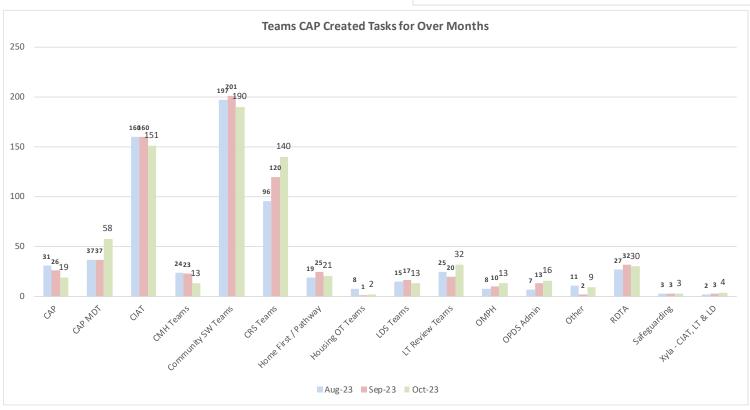




Referrals are recorded on to WCCIS by CAP for all new requests for information or Advice/Support.

However, for existing clients, CAP will record a Task for the appropriate owning/involved team if they are unable to support.



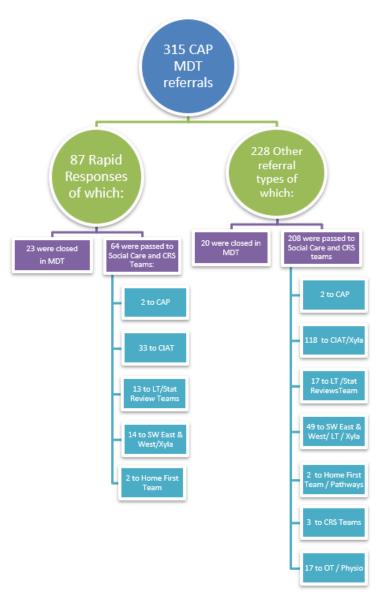


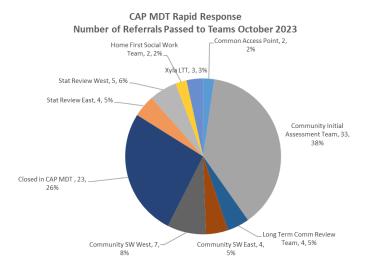
5 Adult Services Management Information Summary Headline Report - October 2023



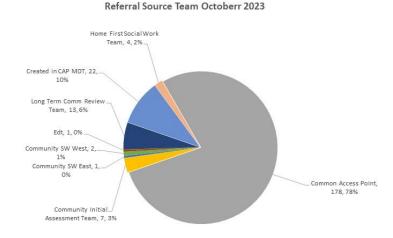
# **CAP MDT**

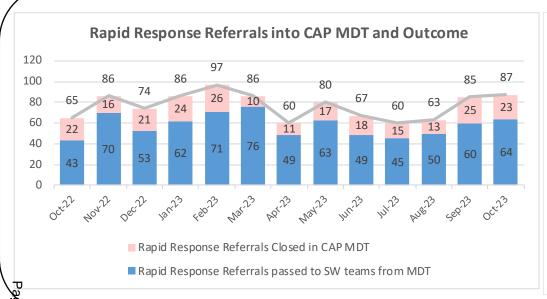
CAP MDT Data for October 2023 – further development & validation work is being undertaken.

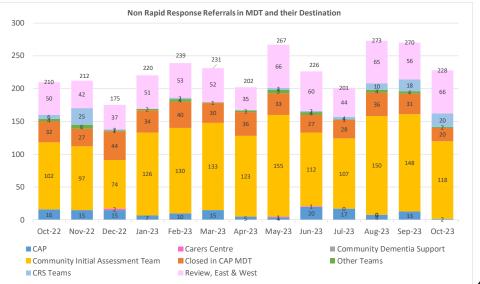


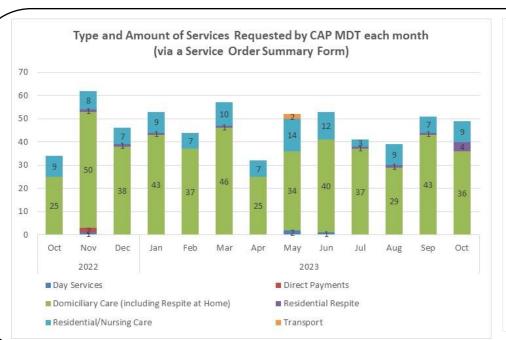


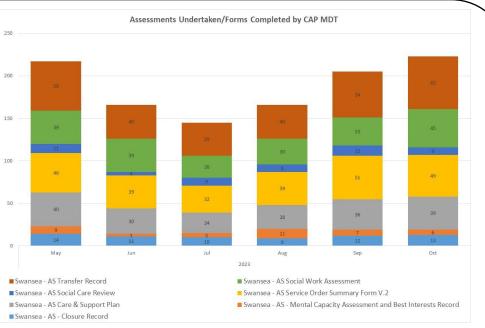
**CAP MDT Non Rapid Response** 











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What is working well?	What are we worried about?	What are we going to do?
<ul> <li>Reduction in the number of referrals coming into CAP in the month of October (44 less referrals)</li> <li>Increase in the numbers of information and advice cases in October. Increase in the number of e mails coming into CAP</li> <li>Increase in the number of cases closed at the MDT stage. (23 referrals)</li> </ul>	<ul> <li>Possible increase in referrals due to the winter pressures.</li> <li>Sufficient staffing to take the calls as well as dealing with the e mails and referrals in the In Box.</li> <li>Possible increase in cases being passed to the area community teams.</li> </ul>	<ul> <li>front door. Staff being supported by a Senior Practitioner.</li> <li>Consider the number of staff needed to take calls v number of staff working on the in box.</li> </ul>

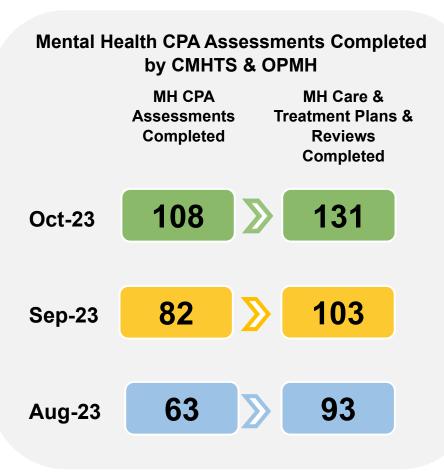


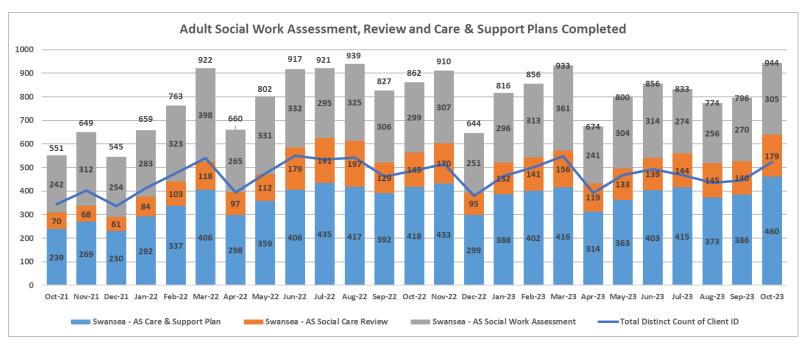
# **Assessments & Reviews**

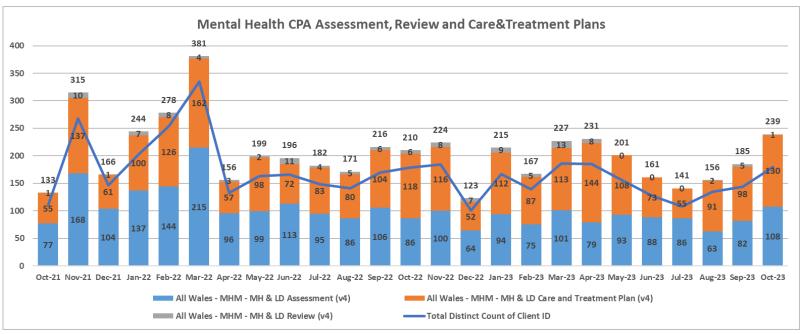
### Reviews

Information on completed reviews in timescales are part of the new Welsh Government Performance Framework and Corporate Reporting. The reports have been developed but require substantial validation, currently this data will only be available on an annual basis.

	Adult	: Social Wo	rk Assessments (	Completed
		AS Social Work Ass Completed	AS Social Work Reviews	AS Care & Support Plans
Page 13			Completed	Completed
	Oct 23	305	<b>179</b>	460
	Sep 23	270	<b>140</b>	386
	Aug 23	256		373







# **Community Teams**

What is working well?	What are we worried about?	What are we going to do?
Positive growth in the volume of assessments completed / reviewed in all areas.	Managing demand going into the winter period due to unfilled social work vacancies which will impact on social work capacity to meet	Continue to monitor staffing budget to ensure all resource is used to capacity.
	statutory requirements.	Social work process change considering the elimination of initial non statutory six-week review task, reducing documentation and
		releasing social work time to address demand

# **Mental Health and Learning Disability Services**

What is working well?	What are we worried about?	What are we going to do?
₹recently appointed AMHPs to the rota has	Volume of AMHP work continues to be high.	Regular meetings with MH and LD staff and
€ased pressures.	MH and LD work volume and complexity of	managers to look at their specific concerns and have identified remedial and supportive
CoP/ Dol applications remain at their highest levels to date.	work is high throughout the service.	action.
Recruitment and retention in MH and LD good presently with limited vacancies.	Social work and Legal service will remain challenged to meet demand for CoP/Dol applications.	RAG rated service priorities remain the focus of MH and LD services for Dolo applications.
Management of the costs for private legal services have clarified funding and payment arrangements.	Outsourcing to private legal services costs are increasing markedly.	

# **Carers and Carers Assessments**



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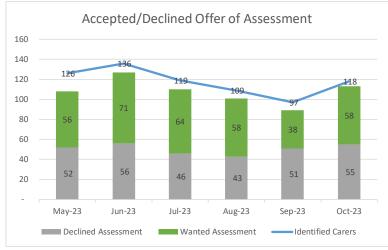
### **Updated Carers Information:**

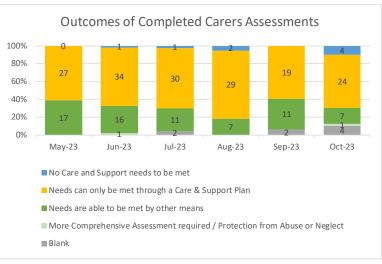
Carers Information is now successfully being extracted from WCCIS however it continues to be validated with a view to improve on accuracy and completeness of information. Work to be undertaken to ensure data is appropriately entered and completed on WCCIS.

Carers identified in Oct 23
113 offered assessment (95.8%)
58 assessments/reviews undertaken

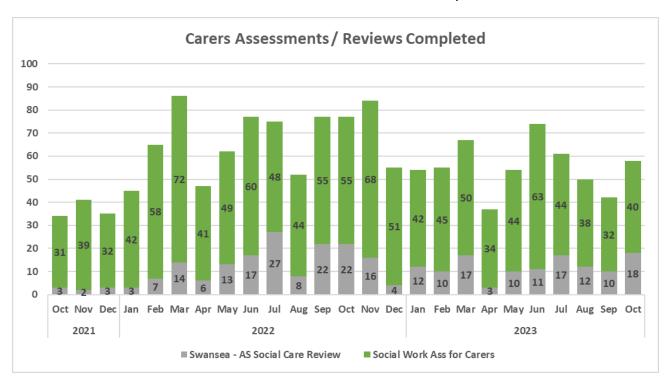
Carers identified in Sep 23
89 offered assessment (91.8%)
42 assessments/reviews undertaken

109 Carers identified in Aug 23
101 offered assessment (92.6%)
50 assessments/reviews undertaken





# Carers Assessments and Reviews Completed



What is working well?	What are we worried about?	What are we going to do?
Positive growth in carer assessments completed with 95% of all identified carers offered an assessment.	% of Carers continue to decline assessment at point of contact	Reflection of process and carers journey to provide opportunity to revisit carers assessment offer.
Working toward Carers Rights Day with internal celebration of working (unpaid) carers in focus.  Increase in collaboration and co-production of projects (commissioning/contracting/DP system review) involving carers.  Regional funding arrangements in discussion to establish short break resource access.	Regional short-term funding barrier to sustainability	Partnership arrangements established with Carer.org to revisit workforce training on carers awareness to reinforce the importance of carers assessment as a prevention agenda.

# **Residential Reablement**

During June, July and August Residential Reablement services in Bonymaen had an overall percentage of 87% of people returning to their own homes, independently and with care packages.

Admissions
(Oct 23)
25 from Hospital
3 from Community

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People left residential reablement (Oct 23)

19 people left residential reablement in Oct 22

People went home
8 with care, 10 with no care
5 hospital



Admissions
(Sep 23)
11 from Hospital
3 from Community

People left residential reablement (Sep 23)

17 people left residential reablement in Sep 22

People went home
4 with care, 7 with no care

3 hospital, 1 residential



Admissions
(Aug 23)
14 from Hospital
5 from Community

People left residential reablement (Aug23)

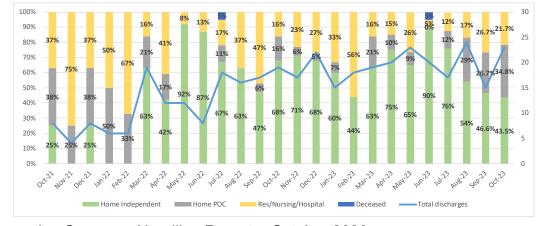
17 people left residential reablement in Aug 22

People went home 7 with care, 12 with no care

2 hospital, 3 residential



Percentages leaving Residential Reablement & Outcomes

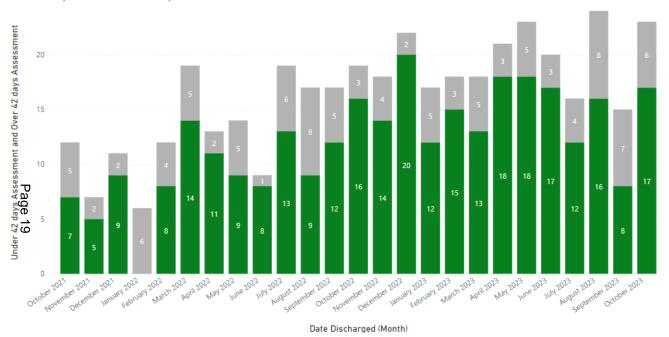


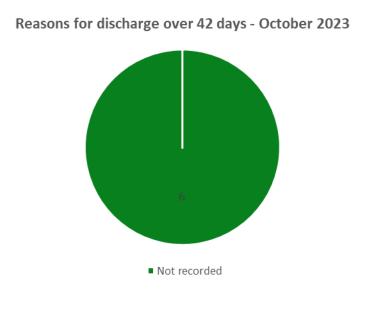
# **Bonymaen House**

Total Discharges each month within and over targeted 42 day assessment period

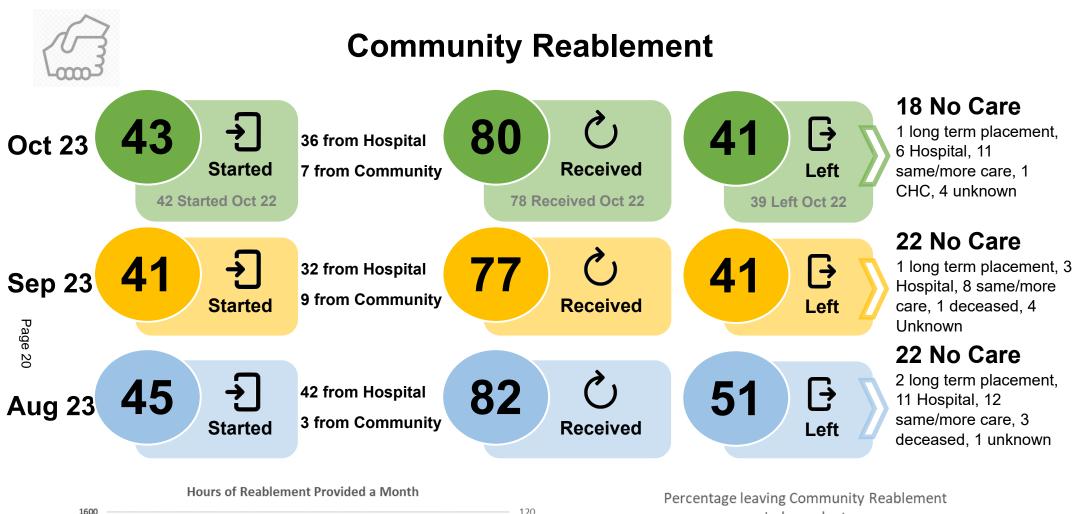
Under 42 days Assessment and Over 42 days Assessment by Date Discharged (Month)

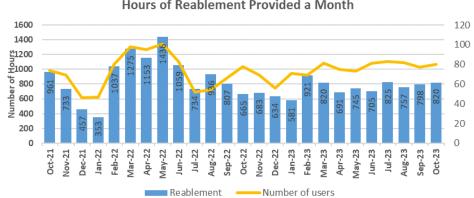
Over 42 days Assessment Over 42 days Assessment





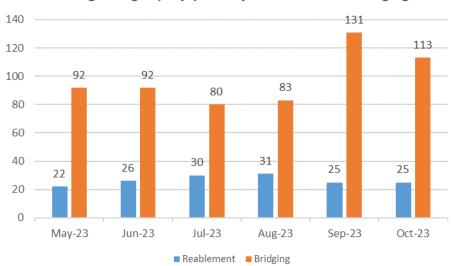
What is working well?	What are we worried about?	What are we going to do?
<ul> <li>Significant increase in admissions and discharges.</li> <li>Continued high percentage of people returning home with no POC.</li> <li>Consistent number of discharges under 42 nights.</li> </ul>	Increase in readmission to hospital due to individuals being medically unfit.	<ul> <li>Continue to monitor.</li> <li>Discussions continue with Health on increased needs and support approaches and requirements in the service.</li> </ul>







### Average Length (Days) of Stay Re-ablement & Bridging



This data continues to be validated.

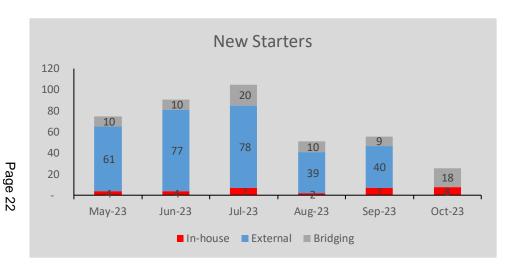
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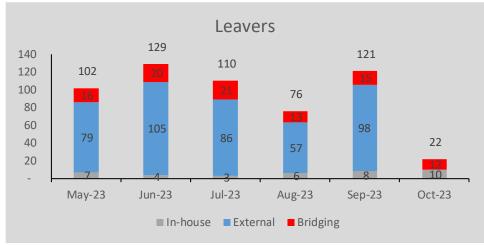
What is working well?	What are we worried about?	What are we going to do?
<ul> <li>A small increase in Individuals being admitted into the service.</li> <li>Ongoing recruitment activity for Community Care Assistants.</li> <li>Bridging package of care are reducing hence freeing up capacity to admit new packages of care into service.</li> </ul>	44% of Individuals left the service with no care. As a reablement service the independence rates should be higher.	<ul> <li>Establish the criteria for HomeFirst/RD2A to reflect the change in 'ask' from the service.</li> <li>Continue to carry out robust MDT assessments to ensure the right sizing activity with packages of care are correct.</li> </ul>

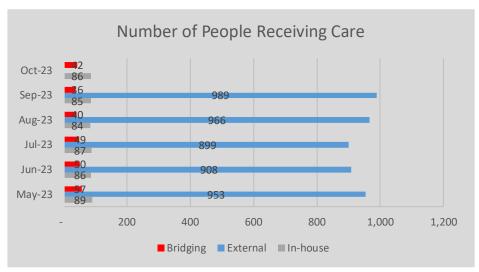


# **Long Term Domiciliary Care**

Due to when the service receives Call Monitoring Logs and Invoices from external providers, we are always 2 months behind in reporting for externally commissioned care. In addition, our domiciliary care hours and number of people receiving care are based on actuals from invoices. This can lead to delays in achieving accurate results as some providers are 8 weeks behind in their invoicing.

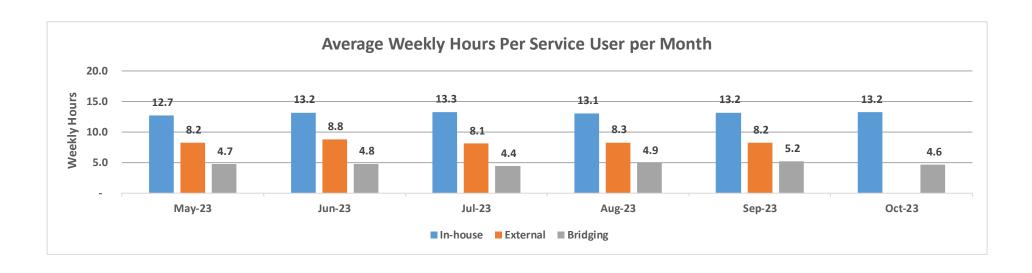




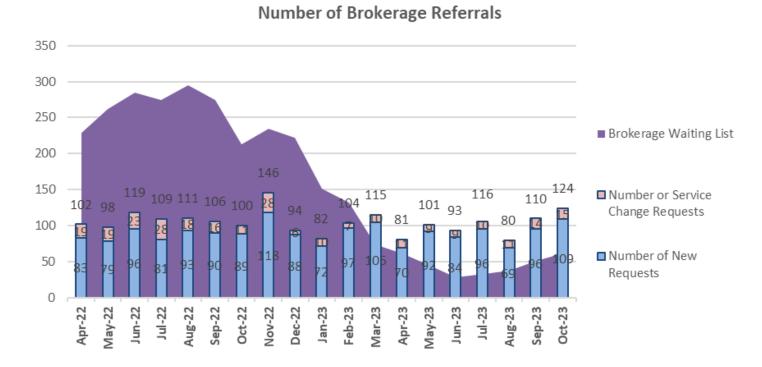




18 Adult Services Management Information Summary Headline Report – October 2023



Brokerage Reports are on the development list for the WCCIS team.



# **External Domiciliary Care**

What is working well?	What are we worried about?	What are we going to do?
<ul> <li>Continued stability of services</li> <li>Maintenance of sector capacity</li> <li>Operation of block contracts</li> <li>Implementation of I Stumble falls response pilot.</li> </ul>	<ul> <li>Ongoing operational cost pressures</li> <li>Slow increase in numbers waiting for domiciliary care.</li> <li>Potential for winter pressures to increase demand / reduce capacity.</li> <li>Capacity to address rising costs given departmental budget pressures.</li> </ul>	<ul> <li>Monitor services and respond to pressures in a timely way.</li> <li>Review pricing strategy and address cost pressures in so far as budget limitations will allow.</li> <li>Maintain fuel subsidies for 23/24 to help with increased fuel costs.</li> <li>Continue to encourage and monitor sector wide winter pressures contingency planning.</li> </ul>

# িষ্টু Internal Long Term Care

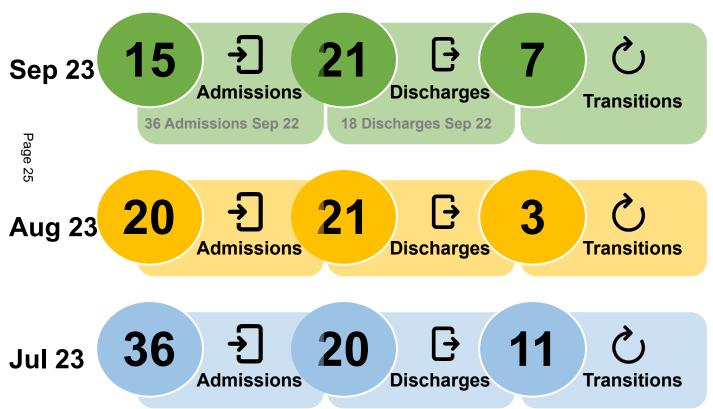
What is working well?	What are we worried about?	What are we going to do?
<ul> <li>Increase in hours delivered by the In-House Service</li> <li>Stability of the service 10 people left In House Homecare, 8 people started. Filling capacity in a timely manner</li> </ul>	Increase in numbers on BCL	<ul> <li>Continue to review and monitor packages of care.</li> <li>To ensure capacity is used in the smartest and most cost-effective manner</li> </ul>

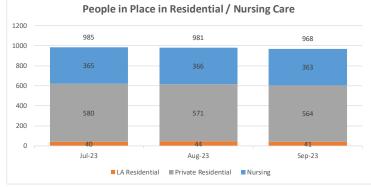
# Residential/Nursing Care – Permanent (being Funded / Part Funded)



We have worked with the finance teams and fully revised our methods to ensure accurate information. Alternative methods of gathering this data are being investigated to see if we can get faster accurate data. WCCIS is being developed to fully meet requirements for internal & external residential care and reports have been developed.

Previous months information is updated as systems are updated.





# **External Provision**

What is working well?	What are we worried about?	What are we going to do?
<ul> <li>Generally, the sector is stable.</li> <li>Implementation of joint monitoring processes with Swansea Bay Health Board.</li> <li>Ongoing joint working with colleagues from CIW and health board to address performance concerns at one home continues to be effective leading to improvements and reduced performance monitoring.</li> </ul>	<ul> <li>Ongoing inflationary pressures.</li> <li>Continued low occupancy levels at some homes creating potential financial instability for some providers.</li> <li>Increasing number of third-party charges paid for by LA.</li> <li>Pending closure of 70 bed care home in NPT and possible impacts for care homes in Swansea</li> <li>Capacity to address rising costs given departmental budget pressures.</li> </ul>	<ul> <li>Maintain programme of joint contract monitoring arrangements with SBUHB</li> <li>Monitor services and respond to pressures in a timely way.</li> <li>Review pricing strategy and address cost pressures in so far as budget limitations will allow.</li> <li>Ongoing monitoring of occupancy levels and assess risk to individual services.</li> <li>Continued implementation of joint action plan with health colleagues to oversee performance of care home in Escalating Concerns.</li> <li>Participation in NPT home closure processes to mitigate any impacts.</li> </ul>

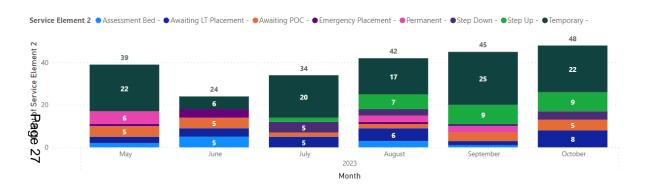


# **Older People Internal Residential Care**

# Permanent & Step Up / Step Down

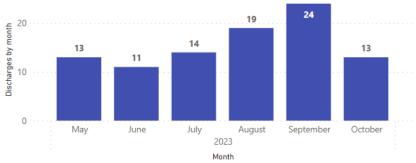
WCCIS is now being used to record and collect data on Internal Residential Care. All data continues to be validated.

# **Admissions**

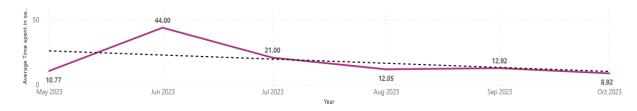


# **Discharges**

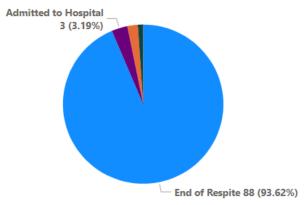




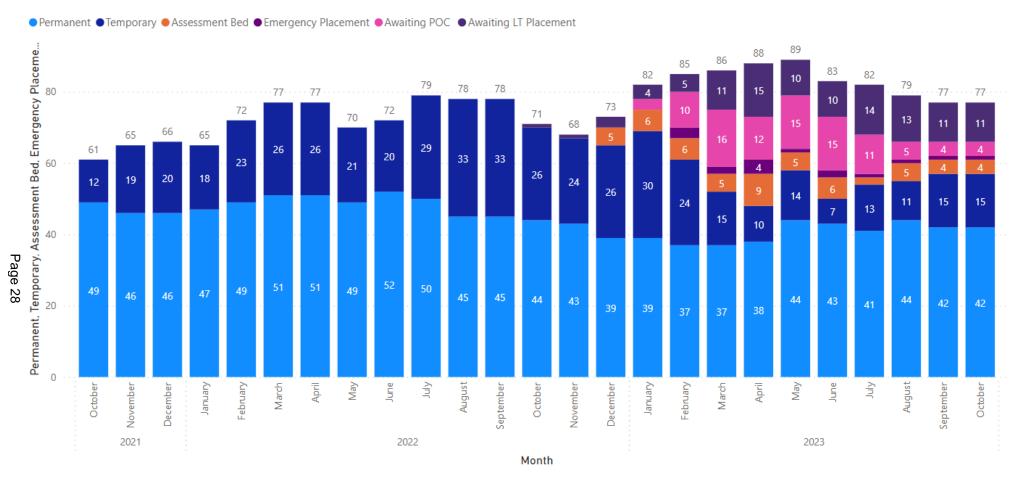
### Average time in Service for discharges between May and October 2023



# Discharge Destinations between May and October 2023



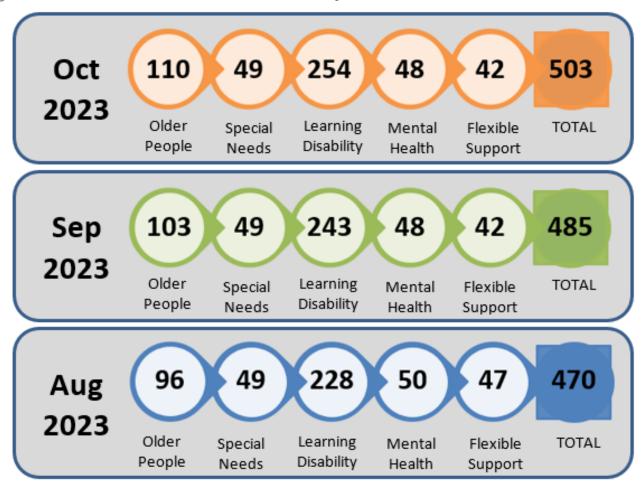
## **Clients in Place During Each Month**



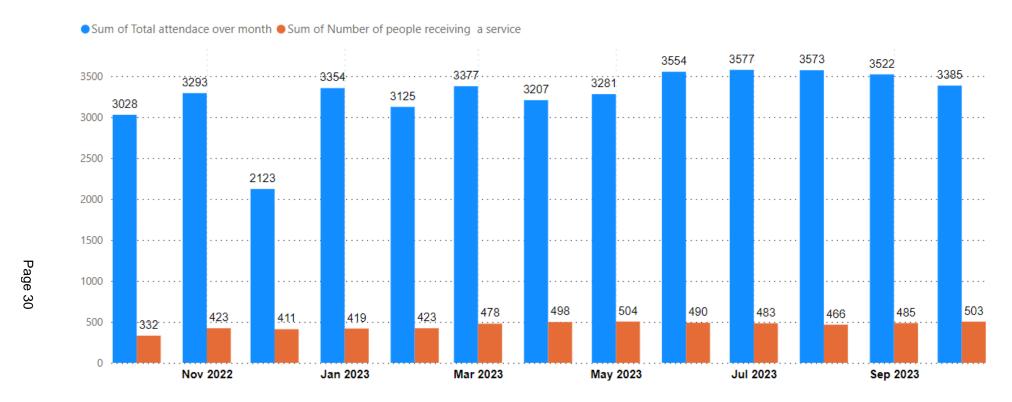
What is working well?	What are we worried about?	What are we going to do?
Increase in admissions.	Decrease in discharges from previous	Adjusting allocation to demand e.g. respite
<ul> <li>Average time in service trend decreasing.</li> </ul>	month but mostly due to respite stays.	and long term.

# Internal Day Services for Older People, Special Needs and Learning Disabilities

The data below is extracted from Abacus plus a manual record of Health users and a number of other recording systems. This is the number of unique people who have attended a day service, together with the number of places used each month. Updates on attendance are made by the service and therefore there can be some delays in achieving accurate fully up to date data. Internal Day Services Service Provisions are soon to officially 'go live' on onto WCCIS. This will provide a streamlined approach to gathering data on unique service users and admissions and discharges. Work has also commenced on External Day Services Provision.



## **Day Services**

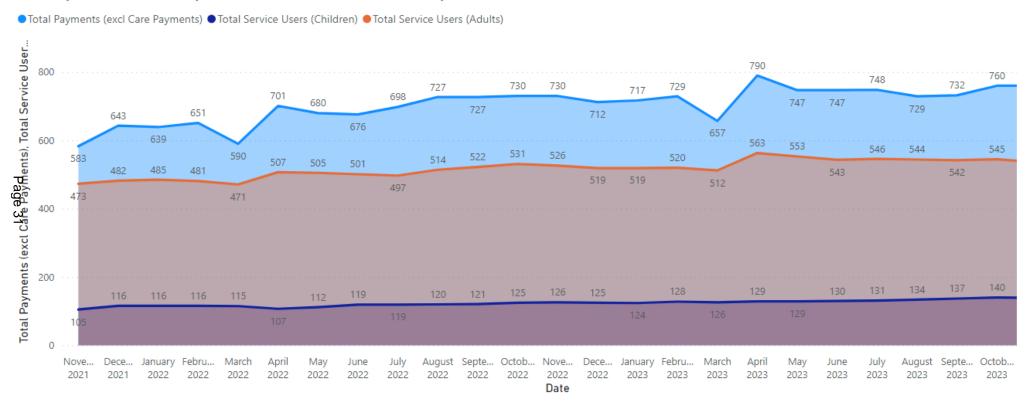


What is working well?	What are we worried about?	What are we going to do?
<ul> <li>Continued increase in individuals using day services</li> </ul>	<ul> <li>Capacity in some services is restricted due to staffing and environment/buildings</li> </ul>	Reviewing staffing and use of buildings as part of the transformation of day services to
		maximise use/support

# **Direct Payments**

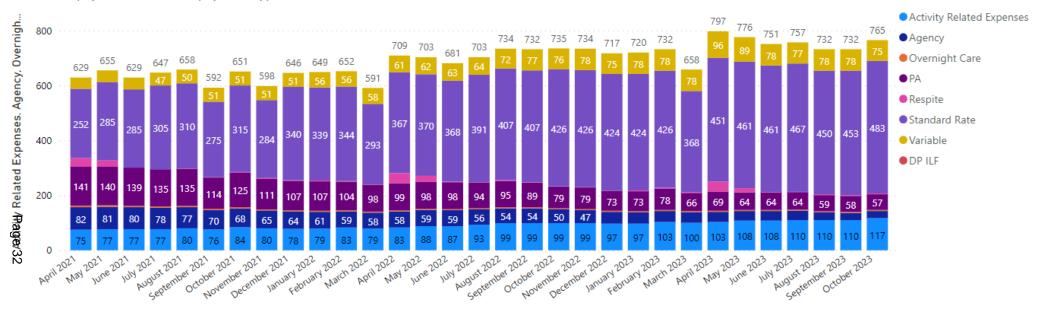
Number of Payments each Month Plus number of Unique Service Users

Total Payments (excl Care Payments) and Number of Service Users by Month



### Number of Payments each month based on Type of Payment

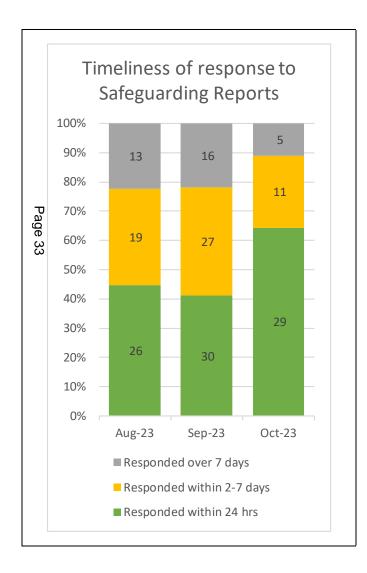
### Number of payments based on payment type

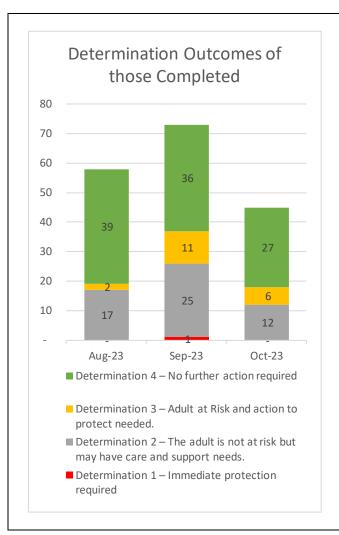


### What is working well? What are we going to do? What are we worried about? Effective managed account services. DPs for carers are underused. Negotiation to recover additional costs Successful recruitment of PAs incurred because of managed account Resources and processes are impeding capacity to match PAs with people waiting failures continues. Commencement of systems thinking review to improve DP processes and to receive care. Review systems and processes and identify improvements where possible. improve experiences for recipients and SW Business support capacity to achieve performance reporting and answer Continue to manage customer teams. telephones and perform other expectations via phone and email administrative functions is insufficient. messages to enable reply within 48hrs. Social Work Team satisfaction with time Complete systems thinking review. taken to access DP is low across some Trail process changes with C+F colleagues to reduce time and improve teams. experience for DP recipients.

# **Safeguarding Response**

Safeguarding are now recording Inappropriate Referrals as Casenotes on WCCIS, therefore they are no longer counted/included in the Referrals total. Consequently, Referral numbers will be less than previous reported and Consultations & Inappropriate Casenotes will be higher.





# **Reports / Actions**

### 53 Reports received Oct 23

45 Determinations completed 88% responded to within 7 days 208 Consultations held 46 inappropriate

63 Reports received Oct 22

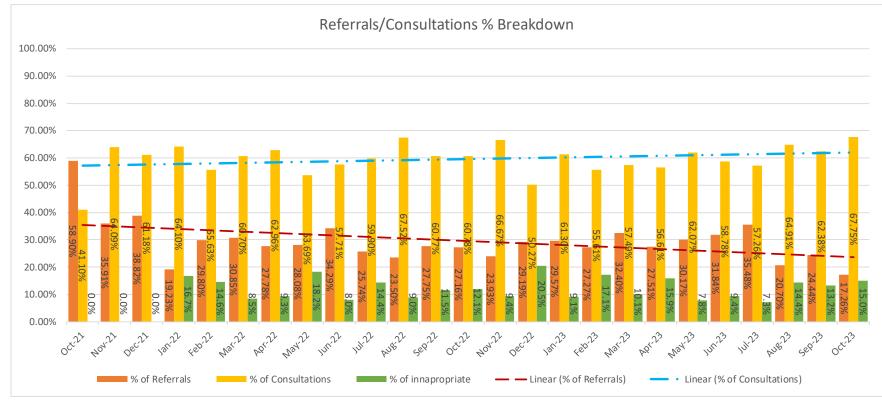
60 Determinations completed.

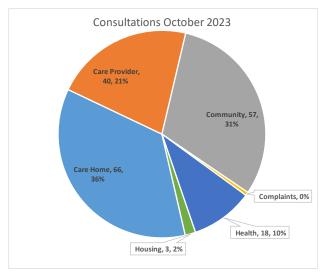
## 76 Reports received Sep 23

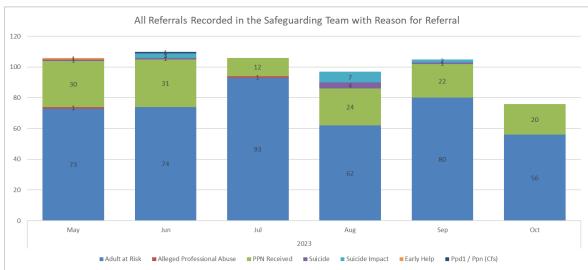
73 Determinations completed78% responded to within 7 days194 Consultations held41 inappropriate

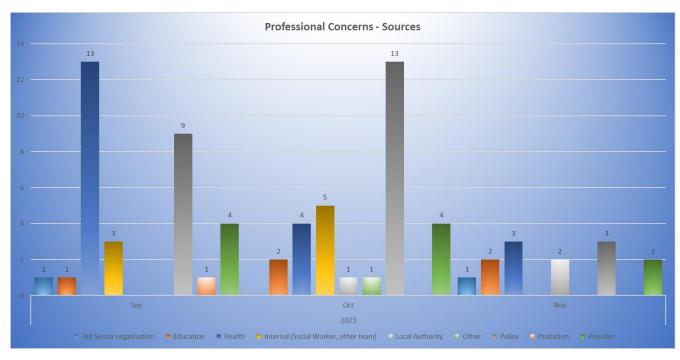
# 59 Reports received Aug 23

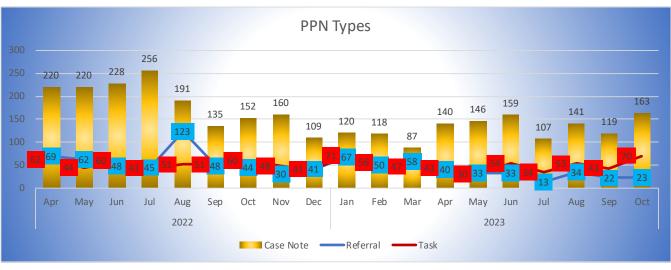
58 Determinations completed78% responded to within 7 days185 Consultations held41 inappropriate



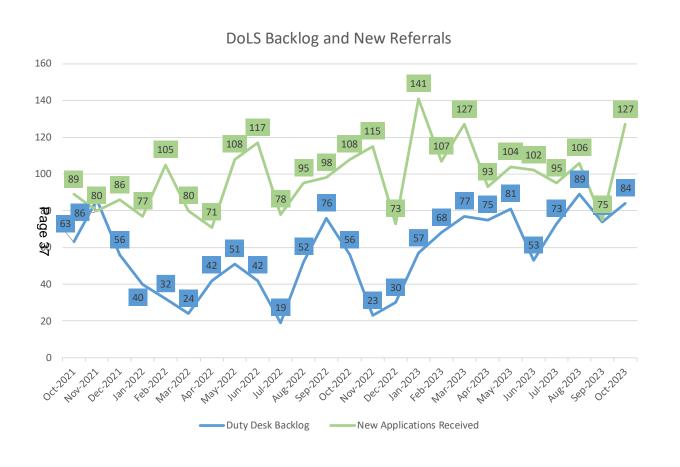


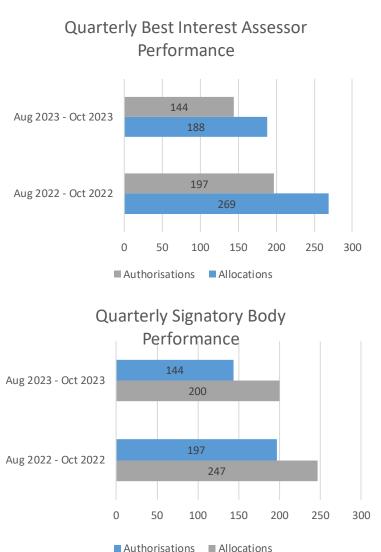






## **Timeliness of Deprivation of Liberty Assessments**





#### What is working well? What are we worried about? What are we going to do? • To Continue to monitor performance in DOLS • WCCIS systems in place Business support Applications received each month continue to exceed the number receiving a decision: team using various performance measures. continue to support and upload all new enquiries for DOLS team Impact increases the supervisory bodies' • Capacity in business support 1xstaff vacancy backlog. Complex process in terms of flow of Team continue to make use of ADASS Business support manager to complete Prioritisation Tool to identify applications where application through systems i.e., vacancy management to -support flow of WCCIS/recording systems. there is a greater time pressure in the need to applications in team and to support contact undertake assessments. For e.g., person Applications not screened as urgent or critical with care homes regarding requests for further take lesser priority and requests will not dols authorisations. Option of utilising objecting. additional business support discussed. • Unique specialist team, with staff who have receive a decision within recommended various high levels of experiences and skills/ timescales/increases backlog. Risk to person Capacity in Supervisory body signatory group being deprived/COP challenges/Costs to Staff manage the complexity of working within has increased x1 on induction-to support flow LA.MA do not always request further legislation and time constraints of applications in team. authorisation-impact person not • Unique specialist team, with staff who have • Training issue for Managing Authorities /care safeguarded/challenges in COP. various high levels of experiences and skills/ homes. DOLS team leader to attend provider • Relentless pace of 4 assessments each week Person centred work forum for the BIA,s .One BIA 29 hour vacant post in <sup>™</sup> IMCAs/39A, 39C and 39D: paid RPR/litigation • Managing authorities /care homes still submit friends. Excellent relationships with Mental dols team and 2 long term staff sickness in inappropriate urgent applications -. A lack of team also impacts on number of assessments a Health Matters Wales monthly/quarterly guidance on this issue as the primary cause of completed per week. meetings / COP section 21 a challenges the inappropriate use of Urgent Ensure that the service user continues to be at authorisations.MA have other priorities. Active COP cases there are a number the heart of the work we do in the team supported by external legal team and several Team manager and senior practitioners Current commissioned agency MHMW Continue to provide the support to the BIAs in others supported by internal legal team. Daily submitted further bid to Health board to contact with both external and internal a way that best suits them, on an individual solicitors/barristers-good relationships have continue to provide this service/if their bid is basis/sickness absence monitoring in progress unsuccessful major impact on dols team in been developed /active case data base is with HR and OH support. January 24 work assigned to MHMW would extremely useful in maintaining overview of • As above - also reflective practice session to need to be reassigned to the successful commence for staff in December in- TEAM cases. agency. development. • Impact: team manager for DOLS has an Forward planning to manage any potential risk overview role in managing COP cases/liaison /impact required. with community social work teams/legal Meetings ongoing with external and internal teams/demand is high on daily basis-reduces legal team to discuss/update current active capacity to manage other areas of that role. cop cases/data base. Including acting in role of supervisory body signatory.

Please ensure that you refer to the Screening Form Guidance while completing this form.

Which service area and directorate are you from?

Service A	Area: Ad	lult Social	Services
D:	4 0:	-10	_

Directorate: Social Services

Q1 (	a) What	are you	screening	g for re	levance?
------	---------	---------	-----------	----------	----------

New and revised policies, practices or procedures
Service review, re-organisation or service changes/reductions, which affect the wider community, service
users and/or staff
Efficiency or saving proposals
Setting budget allocations for new financial year and strategic financial planning
New project proposals affecting staff, communities or accessibility to the built environment, e.g., new construction work or adaptations to existing buildings, moving to on-line services, changing location
Large Scale Public Events
Local implementation of National Strategy/Plans/Legislation
Strategic directive and intent, including those developed at Regional Partnership Boards and Public Services Board, which impact on a public bodies functions
Medium to long term plans (for example, corporate plans, development plans, service delivery and improvement plans)
Setting objectives (for example, well-being objectives, equality objectives, Welsh language strategy)
Major procurement and commissioning decisions
Decisions that affect the ability (including external partners) to offer Welsh language opportunities and services
Other

### (b) Please name and fully <u>describe</u> initiative here:

This is an IIA Screening for the latest Adult Services Performance Report for Adult Services for the Adult Services Scrutiny Panel. The report outlines the key performance areas of Adult Services provision outlining how we're meeting our statutory obligations and requirements of relevant legislation and procedures we are required to follow e.g. Wales Safeguarding procedures.

The Adult Services Scrutiny Panel is being asked to consider the report and give its views / make recommendations to the relevant Cabinet Member.

There is no impact for the report itself. Recommendations made by the committee to inform future activity may require further investigation through the full IIA process which would be actioned at the appropriate time.

## Q2 What is the potential impact on the following: the impacts below could be positive (+) or negative (-)

(+) or negative (-)	High Impact	Medium Impact	Low Impact	Needs further Investigation	No Impact
	+ -	+ -	+ -		
Children/young people (0-18) Older people (50+) Any other age group Future Generations (yet to be bo Disability Race (including refugees) Asylum seekers Gypsies & travellers Religion or (non-)belief	rn)				

	Integra	ted Impact As	sessmen	t Screenin	g Form	
Gender Welsh Poverty Carers Commu Marriag Pregna	Orientation reassignment Language //social exclusion (inc. young carers) unity cohesion ge & civil partnership ncy and maternity Rights					
Q3	What involvement engagement/consu Please provide det undertaking involv	ıltation/co-produ ails below – eithe	ctive appro	paches?	your reasons	s for not
strate plans	oductive approaches gic delivery across Ad are co-produced with treams are being co-	dult Services. All service users, ap	Social Work polying a str	cassessment ength-based	s and care a approach. S	nd support pecific
Q4	Have you consider development of thi		g of Future	Generation	s Act (Wales	s) 2015 in the
a)	Overall does the initiation together? Yes ⊠	ive support our Corp	oorate Plan's	Well-being Obj	ectives when o	considered
b)	Does the initiative cons Yes ⊠	sider maximising co No	ntribution to	each of the sev	en national we	ll-being goals?
c)	Does the initiative appl Yes ⊠	y each of the five wa	ays of workin	g?		
d)	Does the initiative mee generations to meet the Yes ⊠	•	esent withou	t compromisin	g the ability of	future
Q5	What is the potenti socio-economic, env perception etc)		•		• .	•
	High risk	Medium risk		Low risk		
<b>Q6</b>	Will this initiative h ⊠ Yes □ N	- `		nor) on any e details bel		il service?

R	tevenues and		ervices does impact on other areas of the Council including elation to social care charging and Housing in relation to people
Q7	Will this in	itiative result	in any changes needed to the external or internal website?
[	Yes	⊠ No	If yes, please provide details below
decis (You r propos organi wheth	n considering sions affections affection may need to consider will affect is ation is maken.	g all the impa ng similar gro liscuss this with certain groups/ ing. For exampl dvantaging the s	impact of this proposal on people and/or communities acts identified within the screening and any other key oups/ service users made by the organisation?  If your Service Head or Cabinet Member to consider more widely if this communities more adversely because of other decisions the le, financial impact/poverty, withdrawal of multiple services and same groups, e.g., disabled people, older people, single parents (when
There	e is no impac	t for the report	t itself.
		•	committee to inform future activity may require further cess which would be actioned at the appropriate time.
times	and often w	hen they are m	of Adult Services impacts people and communities at different most vulnerable, and the scrutiny of the performance is a key pact and quality of the services where they are needed.
Outco	ome of Scre	ening	
Q9	Please des	<ul><li>Summa</li><li>Summa</li><li>WFG co</li><li>Any risl</li></ul>	come of your screening using the headings below: ary of impacts identified and mitigation needed (Q2) ary of involvement (Q3) onsiderations (Q4) ks identified (Q5) ative impact (Q7)
This i	s an IIA Scre	ening for the F	Report on the latest Adult Services Performance report.
		•	nel is being asked to consider the report and give its views / Cabinet Member for Care Services.
(NB:		ary paragraph corporate repoi	should be used in the 'Integrated Assessment Implications rt)
☐ Fu	II IIA to be con	npleted	
	not complete utcome	IIA – please ens	sure you have provided the relevant information above to support this

NB: Please email this completed form to the Access to Services Team for agreement before obtaining approval from your Head of Service. Head of Service approval is only required via email.

Screening completed by:
Name: Amy Hawkins
Job title: Head of Adult Services and Tackling Poverty
Date: 30/11/23

Approval by Head of Service:
Name: Amy Hawkins
Position: Head of Adult Services and Tackling Poverty
Date: 30/11/23

Please return the completed form to accesstoservices@swansea.gov.uk

## Agenda Item 7



### **Report of the Cabinet Member for Care Services**

# Adult Services Scrutiny Performance Panel – 12 December 2023

### **Dementia Report**

Purpose	To provide a briefing on Dementia care in Swansea.
Content	This report includes a briefing on regional priorities for Dementia care, social work support and examples of commissioned and internal dementia services, along with case studies.
Councillors are being asked to	<ul> <li>Give their views.</li> <li>Make recommendations to Cabinet Member for Care Services.</li> </ul>
Lead Councillor(s)	Cabinet Member for Care Services – Cllr Louise Gibbard Cabinet Member for Community and Councillor Champion for Dementia – Cllr Hayley Gwilliam
Lead Officer(s)	Amy Hawkins – Head of Adult Services & Tackling Poverty
Report Author	Amy Hawkins – Head of Adult Services & Tackling Poverty Helen St. John – Head of Integrated Services
Legal Officer	Carolyn Isaac
Finance Officer	Chris Davies
Access to Services Officer	Rhian Millar

 This report provides an overview of population needs analysis, regional Dementia care priorities, commissioned services, the work of the Older Person's Mental Health Team, the Community Memory Support Team and dementia support provided by internal services.

Social Services work in partnership with the health service and the voluntary sector to provide information, services and support for people living with dementia and their carers.

#### 2. Population

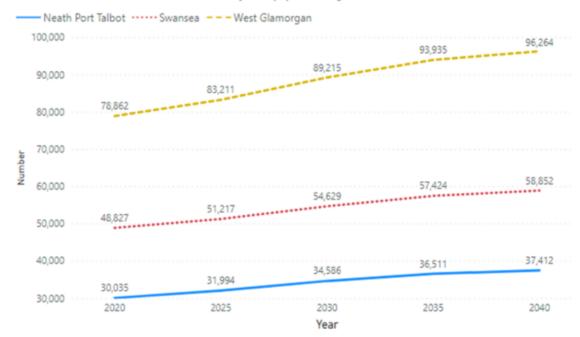
#### 2.1 Population Needs Assessment 2022-2027

According to Social Care Wales, the over 65 population for the West Glamorgan region in 2020 was 79,212.

Number of people 65+ years						
Year	Neath Port Talbot	Swansea	West Glamorgan			
2017	29,159	47,549	76,708			
2018	29,530	48,049	77,579			
2019	29,981	48,720	78,701			
2020	30,254	48,958	79,212			

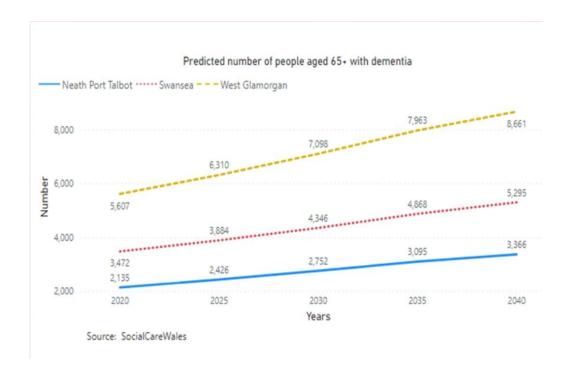
The table shows a steady increase in the over 65 population between 2017 and 2020 and predictions from Stats Wales in the below graph show this will increase by more than 20% by 2040.





In addition, the Office for National Statistics predict the over 75 population will increase from 9.3% of the population in 2018 to 13.7% in 2038.

The total number of individuals with dementia in the West Glamorgan region in 2020 was 5,607. Social Care Wales projections for West Glamorgan indicate a 65% increase by 2040 (see below).



For older people with mental health conditions, particularly dementia, the sudden loss of routine and familiar surroundings increase the risk of their condition worsening and can also increase their risk of falling, resulting in longer stays in hospital and then needing more care when they are discharged than might otherwise be required. Evidence shows that where people can be treated at home, outcomes are better.

#### 2.2 Regional Dementia Programme

The West Glamorgan Regional Partnership is committed to improving the quality of life for people living with dementia and their carers, through more effective and targeted service provision.

There is a Dementia Steering Group which sits under the Emotional and Wellbeing Population Programme Board, which reports through to the Steering and Advisory Board Two, through to West Glamorgan Regional Partnership Board.

The region is in the process of coproducing a Regional Dementia Strategy and is currently working with colleagues in Welsh Government to implement the National Dementia Programme. This includes working with statutory and non-statutory health and social care service providers to develop new models of care and projects aimed at supporting people living with dementia, their families and carers. Dementia Workstreams have been established to deliver this.

Work is underway to improve information sharing and effective collaborative working, with an emphasis on prevention.

The total dementia and memory assessment is £1,556,000. 18 organisations were provided with RIF Dementia and Memory Assessment Funding in 2023-24. There are 4 statutory schemes and 13 third sector schemes. There are 13 regional schemes and 5 local schemes (3 in Neath Port Talbot and 2 in Swansea). Further information can be found in the story of change template: End of Quarter 2 (2023-24) - West Glamorgan Regional Partnership

### 2.3 Regional Dementia Priorities

Objective	Method of Delivery	Current Progress
Community Engagement 1. People's health & wellbeing is improved via access to timely information and community-based support 2. Prevention & early intervention to avoid escalation and crisis interventions and promote living well with dementia 3. Community engagement via the Listening Campaign and other community events & hubs	Information, Advice and Assistance (IAA) Preventative / Early intervention Signposting Training Communications Engagement Consultation	IAA – The Dementia Hwb is an excellent resource providing information, sign posting and offers immediate support to anyone who visits the Dementia Hwb in need of help & assistance. 5 mobile Dementia Hwbs across the region are due to open imminently. West Glamorgan Dementia Partnership offer information & sign posting via website and phone contact. In addition, the Carers Centre is huge source of information and support for unpaid carers and those they care for.  Prevention / Early Intervention / Living Well with Dementia – Projects supporting people to live well with dementia, intervene early to prevent escalation include Sporting Memories; Me Myself & I; 2 Dementia Choirs; SCVS Dementia Cafes; NPT Sunflower Dementia cafes; Forget Me Not Clubs. These projects take place in many areas of the region to support people face to face to improve their physical, emotional, and mental wellbeing. All the above projects also offer IAA & sign posting.  Listening Campaign – Phase 1 of the Listening Campaign has begun. Two areas have been selected: Baglan, Neath Port Talbot Council and Gorseinon, Swansea Council. Materials supporting the Campaign have been developed. A survey is being drawn up. Focus groups will commence soon to undertake the listening and recording of dementia stories.  Consultation/Engagement – West Glamorgan Dementia Project Manager and Transformation Manager are working with West Glamorgan Communications Team to undertake a series of consultations With dementia groups, people living with experience and their carers to assist in coproducing the Dementia Strategic Document which will determine the direction of Dementia Care in West Glamorgan.
Assessment & Diagnosis 1. Implement		Dementia Read Codes – All GP clusters in NPT & Swansea have adopted the Dementia Read Codes. LD are planning to adopt the
Dementia Read Codes	Dinast surres	Dementia Read Codes.  Mapping – of statutory services for citizens to
2. Increase	Direct support Face to face	work in partnership to ensure reasonable adjustments are made at the point of contact.

Diagnostic Rates appointments LD – Learning Disability representatives are for those living Multi-agency working with Improvement Cymru to map the with Dementia partnership regions LD population. Pathways - A review of all dementia and MCI working pathways is underway and to streamline with 3. Diagnosis Mapping LD pathways. Support including Development of those Prenew streamlined **Health & Social Care –** To work together to Diagnosis waiting commence providing outcomes of the agreed pathways for a Memory set of completed assessments & interventions; Assessment to develop a list of interventions to support people post-diagnosis. Supporting People Through Diagnosis -One of a range of initiatives is the establishment of Advanced Nurse Practitioners to provide leadership roles to improve diagnostic capacity within Memory Assessment Service. The Dementia Connect project run by the Alzheimer's Society support people through the diagnosis process. The Speech & Language Therapy project are part of the Memory Assessment Service ensuring early and timely interventions. **Pre-Diagnosis Support -** The Pre-Memory Assessment Support Project supports people living in NPT to develop care support plans whilst waiting for a diagnosis. **Community Care Community Preventative & Early** & Support Intervention Projects - In addition to the 1. People receive projects listed under Community Engagement preventative & that supply preventative & early intervention early intervention Direct Support services; there are several additional projects support in their Face to Face that provide Dementia Connector type roles communities or Multi Agency / supplying wrap around services for those living Partnership as close to as with dementia and their carers. Alzheimer's possible Working Society guide people through an established 2. People are Preventative / Early pathway of dementia support for those preinvolved in Intervention diagnosis and their carers. Age Connects and Age Cymru support people living with dementia deciding where they live while and their carers post diagnosis. The West receiving care & Glamorgan Dementia Partnership provide wrap support around services for pre and post diagnosis. Complex Care - Meeting People's Needs in 3. Complex Care and Support **the Home –** In addition to the organisations Packages are mentioned above, who significantly contribute better at meeting to allowing people to live as well as possible in their own homes; the Marie Curie respite the needs of people and project provides a vital service to prevent delivered at home hospital admissions and allow people to or as close to remain at home for as long as they wish. home **Dementia Connector Role – Workstream 3** 4. Dementia Dementia Connector, held their first meeting on Connector Role 24<sup>th</sup> August 2023. Since then, the members

have moved the Dementia Connector Role agenda forward with pace. A mapping exercise

took place where all job roles/specifications for Dementia Connector type roles across the region were gathered and analysed. A multiagency Task & Finish group has been set up and members have created a job description and specification for a Dementia Connector, An advert for two Dementia Connector roles is currently out to advert to pilot the job description. The Dementia Hwb are funding the two posts. IAA People have a better understanding of the Hospital **Focused Work** Early intervention discharge process and are more involved in 1. People have a pre and post discharge planning – Advocacy Signposting better Communications Support Cymru has employed a non-statutory understanding of and engagement / advocate to complement the statutory service, the discharge Consultation Direct to ensure timely discharge in a person centred way for effective transition between hospital process and are support Face to more involved in face Multi-agency and home. This is a niche role that allows the pre and post same advocate to be involved once the person discharge is at home until all services and support has planning been put in place and seen to be working well. 2. Dementia **Dementia Friendly Hospital Wards - All** Friendly Hospital Wales Dementia Friendly Hospital Charter. Wards Care fit for VIPS (Values of People, Individual Needs, Perspective of service user, Supportive Social Psychology) has been piloted in the following hospital and wards: Morriston Hospital, wards A & G; Singlton ward 2; Gorseinon Hospital, West ward; Cefn Coed Hospital, ward Derwen; Neath Port Talbot Hospital, Minor Injuries Unit: Tonna Hospital, suite 2. The next step is the roll out of VIPS to all wards in all West Glamorgan Hospitals once the regional Workstream 4 steering group has been set up. Workforce Multi-agency Health, social care & third sector to develop Development & Workforce training in-line with the 'Good Work Measurement Development & Framework of Standards' - Workstream 5a 1. Health, social Measurement are was set up with the first meeting taking place 3<sup>rd</sup> October. The workstream members include care and third crosscutting SBUHB, Swansea & NPT LA, 3rd Sector and sector to develop themes for the people living with experience who will work training in line whole Dementia with 'Good work Programme and together to map current training provision to ensure the 'Good work framework standards' framework membership standards' therefore is taken are being met. 2. Develop from all **Develop national measurements and gather** the data items regionally - Workstream 5a national Workstreams to measurements ensure the work is meet with Workstream 5b in one meeting, due developed with all to the fact many members sit on both 5a & 5b and gather the data items partners workstreams. The lead for workstream 5 attends the national meetings where regionally development of national measures is taking place. Currently only one meeting has taken

place in October 2023. A mapping exercise to gather all regional data will take place.
ganor an regional data win take place.

#### **Case Study: The Dementia Support Service**

The Dementia Support Service is a partnership of five organisations across Swansea and Neath Port Talbot, supported by the Regional Partnership Board, to help people to live well with dementia, with person-centred support and information. A partnership between Citizen's Advice, Age Cymru West Glamorgan, Care and Repair, Swansea Carers Centre and NPT Carers and At Home Respite for Carers by Age Cymru West Glam, provides services to fully support people in adapting and living with dementia. The partnership supports people with dementia and their families, friends, and carers. Further information about the dementia support service can be found here: www.dementiasupportservice.org.uk

#### 2.4 Commissioned Services

Swansea Adult Services commission a number of services supporting people with Dementia.

#### Care Homes

Swansea commissions services from 36 care homes for older people. 5 of these are specialist dementia nursing homes. 14 are residential homes offering personal care only and 17 are nursing homes offering both personal and nursing care.

Of the 14 residential care homes there are 2 which have dedicated specialist units for providing dementia related care. One unit is for 32 beds and the other is for 9.

Combined, the five nursing homes which provide specialist dementia care offer 168 beds of specialist dementia care. The largest of these providers offers 51 beds, most of which are higher cost placements funded via Continuing Health Care arrangements.

All other residential and nursing homes can provide some level of dementia care. All care home operators will describe their capacity to provide dementia services within their statement of purpose.

Adult Services recognises the value in developing the capacity of the sector to provide dementia services and is considering introducing an enhanced fee rate to cover the additional costs of providing more specialist residential dementia care. This will link to a set of criteria for determining eligibility based on the needs of the individual and the capacity of the care home to provide more specialist care. This work will be developed further during 24/25.

In relation to the 7 care homes currently offering specialist dementia beds, all 7 have been inspected by the regulator (CIW) in the last 24 months. 6 of these 7 services were meeting standards required. 1 service received action notices to achieve improvements relating to training, supervision of staff and aspects of the physical environment which we have worked with the Provider to address.

#### **Domiciliary Care**

All 18 commissioned domiciliary care providers are contractually required to provide services to people with dementia. This includes respite services. All domiciliary care workers are required to receive training on providing care to people with dementia, and to understand the impact that dementia may have on unpaid carers and other family members. The training required should also address ancillary areas such as communication, end of life care and advance care planning.

All domiciliary care services are contractually required to implement 'Good Work, a Dementia Learning and Development Framework' (<a href="https://socialcare.wales/cms-assets/documents/Good-Work-Dementia-Learning-And-Development-Framework.pdf">https://socialcare.wales/cms-assets/documents/Good-Work-Dementia-Learning-And-Development-Framework.pdf</a>).

This framework sets out the requirements of Welsh policy, legislation and guidance for enabling effective care, support and empowerment of people with dementia, carers and the health and social care workforce. It provides guidance in relation to areas such as ethics, ensuring an outcomes approach, working with and supporting families, as examples.

There is currently no data available to confirm the number of domiciliary care service recipients with a diagnosis of dementia.

There are currently no contract compliance issues with aspects of dementia care for people who receive domiciliary care services.

#### **Direct Payments**

Direct Payments (DP) are currently being provided to 38 people with a diagnosis of dementia.

Mostly, these are used for sitting and respite services which can provide social opportunities to the person with dementia, whilst enabling carers to have a break from their caring role.

Currently of the 26 people with dementia who are using a DP to purchase Personal Assistant (PA) services, 11 are using a DP to purchase services from a care agency, and 1 person is using a DP to purchase day services.

These arrangements provide invaluable support to assist carers to continue in their caring role, and in maintaining the wellbeing and independence of people with dementia.

#### **Case study: Direct Payments**

A is an 85-year-old woman with a diagnosis of mild dementia who lives alone and receives support from her daughter who lives close by. She also receives help with personal care from a commissioned domiciliary care service.

A is very reluctant to receive care and support from people she does not know.

Sadly, a year prior to the Direct Payment starting, her husband, who was her main support, passed away. Following her husband's death, A's wellbeing declined. As well as mild dementia A began to suffer depression and anxiety and began to self-neglect, refusing to eat, isolating at home and refusing to attend medical appointments.

By providing a Direct Payment of 10 hours per week, she was able to employ her granddaughter as a Personal Assistant. This additional support has significantly improved A's health and wellbeing. Regular support from her granddaughter has opened up new social opportunities, reduced A's depression and anxiety, restored her appetite and eating habits, and enabled her to receive regular medical care. A's granddaughter has reduced her hours at her regular job so that her caring responsibilities can be given more priority and are more sustainable. A principle which is compatible with the department's prevention ethos.

#### 2.5 Swansea Older Peoples Mental Health Team (OPMH) role and function

The OPMH team focus their work on people with a diagnosed mental health disorder and predominantly a cognitive impairment. The OPMH Social Work Team is part of a Multi-Disciplinary Team co-located in geography and purpose with the health service.

Main function within the OPMHT is providing a service to in-patients within Ysbryd Y Coed Hospital assisting and facilitating discharge to all service users. This 60-bed unit has three wards providing care for older people with dementia in purpose-built, modern surroundings to provide effective care.

Ysbryd y Coed provides extended assessment, treatment and a range of therapeutic intervention for patients who for one reason or another cannot be supported in any other setting at that time in their illness.

The OPMHT also follow service users'/patients into General Hospitals. These offer Social Workers the opportunity to discuss any concerns with the consultants, meet with families, discuss issues with service users and begin the discharge process.

Discharges from Hospital take place on a weekly basis with MDT's, Multi-disciplinary team meetings.

#### 2.6 The Community Memory Support Team (CMST)

The CMST is a team consisting of a Mental Health Link Practitioner and Memory Support Workers.

The team's aim is to provide early intervention and support to those living in Swansea who are experiencing changes to their memory and/or cognitive function. The team are a holistic, empathetic service, identifying and supporting individual needs and recognising what is most important to the person and their family/ carers.

The CMST assess people in their own homes and use a variety of cognitive assessments depending on the individual's needs. The initial assessment can help to establish a baseline of memory and functional ability and can determine if there is a need for further in-depth investigation or support services. If a memory/cognitive impairment is identified, the Memory Support team will then liaise with Primary Care GP's. The GP will order further screening tests and referral to Older People's Mental Health Services if appropriate.

The team also have close links with the Dementia Hwb in the Quadrant and run a clinic there weekly assessing patients with concerns who have visited the Hwb for information and support.

#### **Case Study: Community Memory Support Team**

A gentleman called into the Dementia Hwb on two or three occasions saying his wife was acting very strange and out of character and he was struggling to cope. He was extremely stressed and said he was at his wits end. He didn't have local family support. He was provided with the number of Adult Service Common Access Point and suggested he request a social work assessment. At his second visit to the Hwb the team suggested a visit to the property to see his wife. Joint visits took place with the Social Worker and the team spoke with him about his stress and ways in which they could help. His wife was very pleasant but had no awareness of her cognitive decline and out of character behaviour. The team were unable to undertake any memory assessment with her due to her lack of awareness but could clearly see she had significant cognitive problems. A CT head scan appointment was arranged, and the wife agreed to go for the scan.

The gentleman was also signposted to a six-week Dementia Awareness course being run by the Carers Centre which would give him a better understanding of the changes going on with his wife. He agreed to start the course and found the content very informative and helped raise his awareness. A sitting support has also been arranged and accepted.

#### 2.7 Internal Service Provision

We have a range of services tailored to people living with dementia which include long term residential care and support, respite, assessment, and day opportunities for people living with dementia with complex support needs. Our dedicated dementia services are The Hollies and Ty Waunarlwydd residential homes and St Johns day service.

Our service ethos is about connecting on a human level with our service users, getting to know the real person, and what matters to them. We take a journey through their lives, celebrating each unique person and the route their life has taken, and planning for the next chapter.

People's past experiences can have a real impact on trust, only by understanding who they are, and their life experiences can we build relationships and help them to let down their guard and feel safe to be themselves.

Underpinning our work is creating an environment of warmth and security where people feel a sense of belonging and self-worth. Building strong relationships is key, having opportunities to undertake meaningful roles within the household, taking part in the normal and ordinary, can enable people to feel valued for the contribution that they make and feel an important part of the family household. Creating a place where people can feel I will be ok here, this is home I feel safe here.

We work closely with the Wales School of Social Care and Research and participate in many research projects such as developing the Dementia Risk Taking Cards, Magic Moments, Community of Practice workshops and Developing Evidence Enriched Practice.

Our services embrace a relationship/ human centred model of care, moving away from traditional 'hotel' models of care where people are 'cared for' to an enabling environment where people who live with dementia can live enriched lives and are recognised and hold socially valued roles. Supporting compassionate practice, the 'Good Work' dementia learning and development framework for Wales suggests 5 key ethical considerations which fit seamlessly with our service values.

- Everyone matters.
- Everyone has something to contribute.
- Everyone is different.
- Everyone matters and the 'normal' and 'ordinary' are important.
- Every word matters we must use positive and strengths- based terminology in supporting people with dementia.

#### Storytelling

We have created a culture of learning by embracing a storytelling approach, encouraging staff to share those magic moments in time and learn from one another. Working in a Developing Evidence Enriched Practice programme (DEEP) approach we have published our own Swansea Council Magic Moments book. This approach has enabled us to make a real impact on seeing the person and realise some of the important little moments that create happiness and a sense of belonging.

#### Case Study - What Matters 1

A lady who had had a very unhappy marriage, in her later years had met a very kind man who had treated her very well. Even though they had never married, her wish was to be known by this man's surname. Only by having this 'what matters' story did we find out this important information that had such a positive impact on' the lady's happiness and well-being.

#### **Dementia champions and Dementia Friends Ambassadors**

We have a team of dementia champions across our services. The dementia champions receive regular support, knowledge of the latest developments, coaching and modelling to support them in their role as a Dementia Champion and develop confidence to be a role model in dementia care. This enables them to coach and mentor staff in their service area. The Champion team has recently been expanded to help support those individuals with a learning disability, particularly those with Down Syndrome. The Dementia Friends awareness sessions has been delivered to older adults Dementia Champion team, staff teams across services and more recently to the Learning Disability teams.

We have three Dementia Friends Ambassadors across our service area. The Ambassadors deliver Dementia Friends information sessions and are a point of contact for anyone requiring more information or support about the work of the Alzheimer's Society.

#### Case Study - What Matters 2

A gentleman with Down Syndrome and a Learning Disability, he has been using the Day service and respite services for several years. During his time in day service, staff noticed a decline in his short-term memory and understanding. The gentleman was later diagnosed with Dementia. Subtle changes were made in the service to support him and his mum, unfortunately the situation at home broke down and it was decided that it was best for them both if he came in for an emergency residential assessment at Maesglas. While there he was assessed for his strengths and needs; it was deemed a long-term placement was needed. A placement was identified, the team at Maesglas and the Social Worker worked with the gentleman and his mum to replicate his home routine and what matters to him. Our Dementia Ambassador worked with the service and the future home to ensure they had a good awareness of how to support this gentleman and what matters to him, who he is, his strengths and what his future outcomes are and to ensure a smooth transition to his new home.

Our champions have a very important role in enabling other staff to understand the signs of dementia. Also, the process to get the individual support for early intervention and a diagnosis, and to recognise some of the other potential reasons that the person may be experiencing memory loss i.e., physical reasons such as any form of infection and to rule this out. By receiving Dementia Friends awareness, the team had a better understanding and were able to recognise the early signs of dementia and support the gentleman to get an early diagnosis and therefore the support that he needed.

The whole Champion team support staff to apply the true meaning of 'being human centred' for them to change and develop both culture and practice across all our inhouse services. Alongside our established Dementia Champions, we have End of Life and Welsh Champions.

#### **Dementia Training**

The Virtual Dementia Tour (VDT) gives staff an experience of what dementia might be like by using specialist equipment and creating a simulated environment. Staff carry out simple tasks during the tour and can then empathise better with the challenges that people living with dementia may experience.

The Virtual Dementia Tour is a scientifically and medically proven method of giving a person with a healthy brain the experience of what dementia might be like. When a person with dementia is diagnosed, we really need to support them by giving people around them a true understanding of the disease. We have very positive feedback from the staff every time the team facilitate this training, they feel it gives them an opportunity to experience what the individuals they support cope with every day. It gives them a window into their world and makes them feel more confident to support the person and so provide them with a better quality of care.

#### Personal outcomes, a strength-based approach.

Traditionally people living in a residential home remain there for the rest of their lives, but in one of our dementia care homes, people living with dementia are increasingly having the opportunity to return to their own homes.

#### Case Study: Dot

Dot was admitted into the care home as an emergency as she had been found out on the road in the night unable to find her way home. It was deemed she needed a place of safety.

"My name is Dot and I live in Swansea, I run my own business, a B&B in Oystermouth Road in Swansea. I do most of the work myself but had a little help with the cleaning and ironing from my friend. I have worked hard all my life. When I wake up in the morning at the Hollies, I always ask "have the day staff started work?", I then come down to make the breakfast and tell the kitchen what I need. I dish out the breakfast, make the toast and pour the tea and coffee for the other people. I have my work apron in my shopping bag, and I put that on when I start work. After serving the meals, I then clear up the dishes and load the dishwasher. I also make sure the cats' dishes are washed up after his meals. I am always in the kitchen working and I like to care for the other people here, I am always a helper! They tell me to have a break, but I like to keep going, it's how I have always been. So, my plan is to go back home, but if I ever need to go anywhere it will be here, I know everybody and I recommend it to anybody. I have always worked. I have always had my own money."

Dot expressed her wish to go home. Following a period of assessment we were able to support her wish and look at the level of support she required to achieve her personal outcomes. Dot returned home and lived independently for a period of 4 months.

We saw an immense improvement in Dot's well-being, when we listened and took a positive risk approach, we were able to support Dot to achieve her personal outcomes.

#### Positive Risk taking

Positive risk taking underpins our work, People living with dementia are still able to make a valuable contribution. They may still be able to work, cook, clean, iron and garden. For each person this is different. And how much they can do and how long they can do it for will vary. However, these normal and ordinary activities of life can help a person feel a sense of worth. It is important that people are enabled to do as much as they can, using a positive risk approach people can engage in this normal activity of life.

#### Connecting with the individual in their reality.

When the person's most recent memories have fallen away, we endeavour to meet them in their reality and help them to undertake activities of life that enables them to carry on doing what matters. During our training and development sessions we encourage our staff to bring along some very personal and important items and to tell us their story and why these things matter. We explore ways to connect and get to the heart of what matters, this is a powerful exercise and one that never fails to help staff see through the eyes of the person living with dementia.

#### Expressive behaviours are a form of complaint or communication.

People can often be labelled as having expressive behaviours, but we have found that if a person is expressive, it might be the only way they can let us know that something is wrong. People living with dementia are doing the best they can, we have learned to adapt to try to find out why the person is feeling unhappy or are expressing behaviours that others may find challenging.

#### **Case Study**

A gentleman living with dementia came into the service as an emergency, he was in his late 80's living with his family who loved him dearly. The gentleman was looking to leave the house, and the doors were locked to keep him safe. He lived in a different reality and as far as he was concerned, he had to get out to work, the doors were locked, and his only option was to jump from the upper floor window of his home. He was brought into the care home as an emergency. He told us he would have got away with it because he was in the army and he knew how to roll, but the neighbours saw him.

Miraculously he was not injured but deemed too risky for him to stay at home. Over the next few weeks and months, we got to know the gentleman, what matters to him and his life story. Initially he would leave the home every day and we would monitor from a discreet distance. Work was very important to this gentleman; therefore, our goal was to replicate the feelings that his work gave him, i.e., a sense of self-worth, contributing to the household, a sense of continuity and belonging. The gentleman's name was added to the staff rota, he would check the rota to see if he was on duty, he would dress in his work clothes and undertake busy roles within the household usually outdoors such as painting the fences. He would put in his timesheet at the

end of each week. Gradually he didn't look to leave anymore, and he found his place in the household.

#### Creating an enriched environment

Our Dementia champion team have been upgrading the environments in our dementia services. This includes an individual front door on each person's private room in residential services, the colours were chosen by the individuals and are therefore recognisable to them. These are already making a real impact. One gentleman commented, "I have just been to my new house". A second lady who was finding it difficult to settle, chose her new home and decided to stay.

Murals have been added to help people with wayfinding and to make sense of their surroundings. In the Hollies, we have recreated the local village landmarks, named after the shops in the local village. The team have also recreated the local park and at the heart of the home is a small office where people living in the home can often be seen, therefore this has been recreated into a post office a vibrant familiar space just like the local community post office.

#### Use of digital technology

People living with dementia are reliving memories in our services by taking a Virtual Reality trip to their favourite places.

#### Case Study: VR

One person living with dementia took a virtual tour of a small market town in Thailand that he was stationed at when he was a paratrooper in the war. He was supported by a staff member who followed his journey on the iPad and engaged in conversation as he moved around the town, pointing out the floating markets, and how everything looked just as it did when he was last there. The gentleman watched paratroopers and even took his own virtual parachute jump.

#### Magic table 360-degree projector

For those who are unable to use the VR headsets we have a 360-degree projector that can project interactive images on any surface, floor, ceiling, bed, walls, or tables. This has been particularly positive for people who are reaching end of life, or who spend long periods in bed. People can watch the sun rise, and sun set, they can experience falling autumn leaves in their line of sight, watch hot air balloons passing, or can dip their toes in the rolling waves. The projection is interactive and so moves with the person's touch.

#### **Case Study: Magic Table**

A lady living with dementia who was reaching the end of her life, watching her favourite family images projected on her ceiling. This was accompanied by gentle music. The lady quietly lay watching the family images slowly move across the ceiling in her line of sight. This was such a relaxing and personal magic moment.

This projector has completely changed the experience of people at end of life, or who spend long periods in bed. By adding the persons favourite music, smells and if appropriate, taste, we can create a fully immersive digital experience.

#### **Intergenerational Project**

One of our most recent intergenerational projects involves The Hollies care home, Whitethorns Intensive Day Support, Pontarddulais Comprehensive, People Speak up, Our Place and colleagues from Helsingborg, Sweden to develop a Dementia Friendly Community Garden.

This exciting project will mirror the Dementia Garden in Helsingborg, with a few of our own ideas to create an informative community garden which follows the stages of dementia. The initial designs include a busy work area and poly tunnel, a 'What matters' memory corner incorporating items from the past. A sensory corner with nature sounds. Instruments such as bongo drums and natural rain sticks, a storytelling section, and rose garden. The garden will include art and dementia information on the different stages of dementia as you move throughout the garden, we hope to create a central dance floor area for spontaneous dance. A community garden that is used by the people who live in the home, the local schools and community members.

#### **Assessment services**

We have an assessment house within Ty Waunarlwydd, which enables individuals living with dementia to step down from hospital or step up from the community for recovery, and resettlement back home with or without a package of care or in some instances to their preferred choice for long term residential care if this is needed. We have a skilled and experienced dementia support staff team and a dedicated Occupational Therapy Assistant (OTA) experienced in working with people living with dementia. The OTA carries out activities of daily living assessments to see how the person will manage at home. This assessment model of care empowers people living with dementia to have the opportunity to be supported to return to their own homes, wherever possible. Our work means that people living with dementia are being recognised for their strengths and adaptations are made to make the possibility of a return home into a reality, for many people.

#### **Case Study**

When N initially came to us, he was very disorientated and had very poor mobility which put him at risk of falls. He also struggled with communication and spent a lot of time in his room, not wanting to join in or socialise. Even though N had come to us for a step-down bed for assessment we were very unsure as to whether he would be able to return home with a package of care due to him needing a lot of support. It was N's wish to return home which he consistently stated as his outcome and this was clearly important to him. N slowly showed signs of improvement in relation to his cognition and levels of functioning. We also noticed that he was starting to engage more with staff and was building friendships with the other people staying with us. As part of the assessment process, N returned home on an assessment visit. N understood that he should not use the stairs and knew how to operate his kitchen appliances, this is a good example of why it's so important to see people in their own environments. However, on securing the property when we were leaving N almost fell but thankfully managed to save himself.

During his stay N developed a friendship with another gentleman, who is living in Ty W on a permanent basis. Both gentlemen had similar interests and are both academics. They both had a love of cycling, and the outdoors. The gentlemen would spend time walking around the garden together, which was assessed as a positive risk for the gentleman.

N had an interest in local history and enjoyed the "story telling" sessions we had via People Speak Up. It was so pleasing to see N engaged in deep conversation with the storyteller, about subjects such as the Rebecca Riots. This was so far removed from the gentleman that initially came to us, who was disorientated to time, place, and person, who struggled to communicate his basic needs, didn't want to socialise, and chose to isolate himself in his room.

On the day of his discharge his daughter came to pick him up to take him home and her parting words to us were "Thank you for giving us back our dad". He is still at home and doing well.

Westfield Unit, Ty Waunarlwydd, has been funded via the Regional Investment Fund funding to provide 8 step-down beds from acute hospital settings within Swansea and Neath Port Talbot, for people that are medically fit for discharge, live with complex dementia related needs, and require a settlement & assessment period to establish their future move on plans. This pilot initiative is focused on achieving better outcomes for people through a short-term specialist residential placement to establish future care plans in a non-hospital setting. The service has been operational since June and to date has supported nineteen people, including current residents. Five have returned home with a package of care, six to residential care with no individual moving into nursing care.

Having the opportunity to resettle in Westfield Unit has enabled people to become well, mobilise better, to complete tasks and fulfil assessments evidencing their ability, with the opportunity for their future care and support needs to be right for them and their families. People have been involved in meetings and encouraged to make decisions and take control on their day-to-day life with even the smallest of choices being promoted.

One person, whilst in hospital, was deemed to be end of life, requiring long term care but was given the opportunity to stay in Westfield and has had time to regain her strength, and skills, expressing a wish to return home. She has since returned home with a package of care. Some people have recognised that they now need long term care going forward, having had the support to understand their own care and support needs. For some people where they are unable to retain information in relation to next steps, then the relevant person i.e., carer or relative, advocate, social workers have been involved and supportive of discharge planning in the best interest of the individual.

#### 4. Legal implications

4.1 There are no legal implications associated with this report.

#### 5. Finance Implications

5.1 Whilst this report is for information and not for action, the issues raised in the report may lead to the Council taking decisions in the future that will have implications for Council finances. Any such decisions will

need to be taken with consideration to the financial circumstances of that Council at the time and the latest medium term financial plan.

#### 6. Integrated Assessment Implications

- 6.1 The Council is subject to the Equality Act (Public Sector Equality Duty and the socio-economic duty), the Well-being of Future Generations (Wales) Act 2015 and the Welsh Language (Wales) Measure, and must in the exercise of their functions, have due regard to the need to:
  - Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Acts.
  - Advance equality of opportunity between people who share a protected characteristic and those who do not.
  - Foster good relations between people who share a protected characteristic and those who do not.
  - Deliver better outcomes for those people who experience socioeconomic disadvantage.
  - Consider opportunities for people to use the Welsh language.
  - Treat the Welsh language no less favourably than English.
  - Ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs.
- 6.2 The Well-being of Future Generations (Wales) Act 2005 mandates that public bodies in Wales must carry out sustainable development. Sustainable development means the process of improving the economic, social, environmental and cultural well-being of Wales by taking action, in accordance with the sustainable development principle, aimed at achieving the 'well-being goals'.
- 6.3 Our Integrated Impact Assessment (IIA) process ensures we have paid due regard to the above. It also considers other key issues and priorities, such as poverty and social exclusion, community cohesion, carers, the United Nations Convention on the Rights of the Child (UNCRC) and Welsh language.
- The report highlights the person centred, strength-based approaches being delivered to support with dementia and their carers. There are no direct impacts identified, mitigation needed or risks identified as a result of this briefing report IIA screening.

#### Appendices:

Appendix A – Integrated Impact Assessment

Please ensure that you refer to the Screening Form Guidance while completing this form. Which service area and directorate are you from? Service Area: Adult Social Services Directorate: Social Services Q1 (a) What are you screening for relevance? New and revised policies, practices or procedures Service review, re-organisation or service changes/reductions, which affect the wider community, service users and/or staff Efficiency or saving proposals Setting budget allocations for new financial year and strategic financial planning New project proposals affecting staff, communities or accessibility to the built environment, e.g., new construction work or adaptations to existing buildings, moving to on-line services, changing location Large Scale Public Events Local implementation of National Strategy/Plans/Legislation Strategic directive and intent, including those developed at Regional Partnership Boards and Public Services Board, which impact on a public bodies functions Medium to long term plans (for example, corporate plans, development plans, service delivery and improvement plans) Setting objectives (for example, well-being objectives, equality objectives, Welsh language strategy) Major procurement and commissioning decisions Decisions that affect the ability (including external partners) to offer Welsh language opportunities and services  $\boxtimes$ Other (b) Please name and fully describe initiative here: This is an IIA Screening for a Briefing on Dementia, the regional priorities for Dementia Care and support, population needs assessment, commissioned services, internal services and case studies. The Adult Services Performance Scrutiny is being asked to consider the report and give its views and make any recommendations to the Cabinet Member for Care Services. There is no impact for the report itself. Recommendations made by the committee to inform future activity or when new legislation is introduced may require further investigation through the full IIA process which would be actioned at the appropriate time. Q2 What is the potential impact on the following: the impacts below could be positive (+) or negative (-) **High Impact Medium Impact** Low Impact **Needs further** No Investigation Impact Children/young people (0-18) Older people (50+) Any other age group Future Generations (vet to be born) Disability Race (including refugees) Asylum seekers Gypsies & travellers

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Religion or (non-)belief

Sexual Orientation

Sex

	int	egrated ii	npact Ass	essment	Screening	FOIII	
Welsh I Poverty Carers Commu Marriag	reassignment Language //social exclusion (inc. young carers) unity cohesion le & civil partnershi ncy and maternity Rights						
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b)	Does the initiativ Yes ⊠	e consider ma		ribution to ea	ch of the seve	n national well-	being goals?
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	High risk		Medium risk		Low risk		
<b>Q6</b>	Will this initia		-				service?
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NB: Please email this completed form to the Access to Services Team for agreement before obtaining approval from your Head of Service. Head of Service approval is only required via email.

Screening completed by:	
Name: Amy Hawkins	
Position: Head of Adult Services and Tackling Poverty	
Date: 30/11/23	
Approval by Head of Service:	
Approval by Head of Service: Name: Amy Hawkins	
, ,	

Please return the completed form to <a href="mailto:accesstoservices@swansea.gov.uk">accesstoservices@swansea.gov.uk</a>

## Agenda Item 8

## ADULT SERVICES PERFORMANCE PANEL WORK PLAN 2023-24

Meeting Date	Items to be discussed
Meeting 1 28 June 2023	Confirm Convener of the Panel and Co-optee
20 dulic 2023	Performance Monitoring
4.30pm	Amy Hawkins, Head of Adult Services and Tackling
	Poverty Helen St John, Head of Integrated Community Services
	Briefing on Recent CIW Care Home Inspection Reports  Amy Hawkins
	Draft Work Plan 2023-24
Meeting 2	WAO Report 'Together we Can' – Community
7 August 2023	Resilience and Self-reliance
4	Invited to attend:
4pm	Hayley Gwilliam, Cabinet Member for Community (Support) Alyson Pugh, Cabinet Member for Wellbeing
	Amy Hawkins, Head of Adult Services and Tackling
	Poverty
	Lee Cambule, Tackling Poverty Service Manager
	Tackling Poverty Service Grants 2022-23: Impact
	Report
	Invited to attend: Alyson Pugh, Cabinet Member for Wellbeing
	Amy Hawkins, Head of Adult Services and Tackling  Poverty
	Lee Cambule, Tackling Poverty Service Manager
	Anthony Richards, Poverty and Prevention Strategy and Development Manager
	Additional Direct Payments Information
	Amy Hawkins
	Richard Davies, Strategic Manager Direct Payments Team
Meeting 3	Performance Monitoring
5 September 2023	Amy Hawkins, Head of Adult Services and Tackling Poverty
4.30pm	Helen St John, Head of Integrated Community Services
	Wales Audit Office Report 'A Missed Opportunity' Social Enterprises
	Alyson Pugh, Cabinet Member for Wellbeing
	Lee Cambule, Tackling Poverty Service Manager
	Peter Field, Principal Officer Prevention, Wellbeing and Commissioning
	Commissioning

Meeting 4	Director of Social Services Annual Report 2022/23
31 October 2023	David Howes, Director of Social Services
4.30pm	Briefing on Deprivation of Liberty Safeguards (DoLS)
	Louise Gibbard, Cabinet Member for Care Services
	Amy Hawkins, Head of Adult Services and Tackling
	Poverty
	Helen St John, Head of Integrated Community Services
	Helen St John, Head of Integrated Community Services
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Meeting 5	Performance Monitoring
12 December 2023	Amy Hawkins, Head of Adult Services and Tackling
	Poverty
4.30pm	Helen St John, Head of Integrated Community Services
	Briefing on Dementia (including case studies)
	Amy Hawkins / Helen St John
Meeting 6	Update on Adult Services Transformation and
30 January 2024	Improvement Programme
Jo January 2024	Amy Hawkins / Helen St John
4 10 100	
4pm	Lucy Friday, Principal Officer Transformation
	Local Area Coordination Update
	Hayley Gwilliam, Cabinet Member for Community
	Lee Cambule, Tackling Poverty Service Manager
	Update on Progress with WAO Report 'A Missed
	Opportunity' Social Enterprises TBC
	Alyson Anthony, Cabinet Member for Wellbeing
	Amy Hawkins / Lee Cambule
	7 Tria Willio / Loo Garribaro
BUDGET MEETING	Draft Budget Proposals for Adult Services / Child and
12 February 2024	Family Services
	Louise Gibbard, Cabinet Member for Care Services
JOINT SOCIAL	David Howes, Director of Social Services
SERVICES	
MEETING	
2pm	
Meeting 7	Update on West Glamorgan Transformation Programme
20 March 2024	Kelly Gillings, Programme Manager
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1nm	Parformance Manitoring
4pm	Performance Monitoring
	Amy Hawkins, Head of Adult Services and Tackling
	Poverty
	Helen St John, Head of Integrated Community Services
	Briefing on Annual Review of Charges (Social
	Services) 2022-23

	David Howes, Director of Social Services
Meeting 8 7 May 2024	Update on how Council's Policy Commitments translate to Adult Services Louise Gibbard, Cabinet Member for Care Services
4pm	David Howes, Director of Social Services
	Update on Adult Services Transformation and Improvement Programme – including progress on Reviews  Amy Hawkins, Head of Adult Services and Tackling Poverty Helen St John, Head of Integrated Community Services Lucy Friday, Principal Officer Transformation
	End of Year Review

#### Future Work Programme items:

- Briefing on Llais (date tbc)
- Update on Wellbeing Strategies for Social Services Workforce (date tbc on work plan 2024-25)
- Adult Services / Child and Family Services Complaints Annual Report 2022-23. AS Panel Members to be invited to CFS Panel meeting on 12 March 2024 for this item
- Recruitment and Retention of Care Staff (dates tbc once new policies developed)
- Wales Audit Office Reports (dates to be confirmed):